



Appendix 10: Council controlled organisations



GREAT LAKE TAUPŌ
Taupō District Council

**Taupō District Council's
Long-term Plan 2024-34**

Local Government Funding Authority Limited (LGFA)

NATURE AND SCOPE OF ACTIVITIES

LGFA raises debt funding for the purpose of providing debt financing to New Zealand local authorities and CCOs (participating borrowers). LGFA may raise debt funding either domestically and/or offshore in either NZ dollars or foreign currency. LGFA only lends to participating borrowers that have entered into required relevant legal and operational arrangements and comply with the LGFA's lending policies. In addition, LGFA may undertake any other activities considered by the LGFA Board to be reasonably related, incidentally to, or in connection with, that business.

KEY PERFORMANCE TARGETS¹

PERFORMANCE MEASURE	TARGETS
	2024/25
LGFA's total operating income for the period to 30 June	> 31.4
LGFA's total operating expenses (excluding AIL) for the period to 30 June	< \$11.5 million
Conduct an annual survey of Participating Borrowers who borrow from LGFA as to the value added by LGFA to the borrowing activities.	> 85% satisfaction score
Meet all lending requests from Participating Borrowers, where those requests meet LGFA operational and covenant requirements.	100%
Maintain Toitū Carbon Zero certification.	Carbon-zero certification maintained.
Increase our GSS lending book and Climate Action Loans (CALs)	Two new GSS loans undertaken. Three new borrowers enter into CALs.
Review each Participating Borrower's financial position.	100%
Arrange to meet each Participating Borrower over a 15-month period, including meeting with elected officials as required, or if requested	100%

¹ LGFA, Statement of Intent 2024 - 2027. Performance measures included in this document are considered some of the key measures applicable to Council.

Destination Great Lake Taupō (DGLT)

NATURE AND SCOPE OF ACTIVITIES

DGLT is a Council Controlled Organisation (CCO) for the purposes of the Local Government Act 2002. It has no subsidiaries and is a not-for-profit organisation. DGLT is governed by a Board appointed by the Taupō District Council (TDC) under the Trust Deed (6 September 2010) establishing the CCO. DGLT is funded largely by a grant from TDC, on behalf of Taupō District ratepayers, along with industry and partnership contributions to various marketing initiatives.

DGLT's core focus is to promote the destination to attract more visitors, encourage them to stay longer and spend more. The organisation also provides an advocacy and leadership role around management and development of the destination to ensure tourism not only brings benefit to the local economy but does so in a way that preserves and enhances our environment, our culture and local community whilst delivering an exceptional world class experience for our visitors.

KEY PERFORMANCE TARGETS²

OBJECTIVE	PERFORMANCE MEASURE	TARGETS		
		2024/25	2025/26	2026/27
Growth in tourism expenditure	Monthly Regional Tourism Estimates	Retain domestic spend Grow international spend to 100% of pre-Covid level of \$210M	Grow total spend by 2%	Grow total spend by 2%
Implement a Destination Management strategy ensuring the balance of economic growth with the social, cultural, and environmental well-being of the community	Quarterly meetings of Te Ihirangi Governance Group Grow industry capability. Fill product gaps through new product development. Social license - connect with residents.	Limited activity 2 workshops Ongoing N/A	Ongoing TBC Ongoing May 2026	Ongoing TBC Ongoing N/A
Support for DGLT marketing initiatives	Measured by free of charge, in-kind or advertising support for marketing and famils activity Participation in DGLT hosted activities and campaigns	\$85,000	\$90,000	\$90,000
Stakeholder satisfaction	Annual Industry Survey	85%	85%	85%

² Destination Great Lake Taupō, Statement of Intent 2024 - 2027

Bay of Plenty Local Authority Shared Services (BOPLASS)

NATURE AND SCOPE OF ACTIVITIES

BOPLASS Ltd is a company owned by nine councils (including Taupō District Council).

The company aims to improve levels of service and reducing costs for Councils through joint procurement and shared services providing efficiencies, reducing duplication, and delivering economies of scale.

KEY PERFORMANCE TARGETS³

TARGET	HOW	MEASURE
Ensure supplier agreements are proactively managed to maximise benefits for BOPLASS councils.	Manage and/or renegotiate existing contracts	Contracts reviewed annually to test for market competitiveness. New suppliers are awarded contracts through a competitive procurement process involving two or more vendors where applicable.
Investigate new Joint Procurement initiatives for goods and services for BOPLASS councils.	Procure from sources offering best value, service, continuity of supply and/or continued opportunities for integration.	A minimum of four new procurement initiatives investigated. Initiatives provide financial savings of greater than 5% and/or improved service levels to the participating councils.
Identify opportunities to collaborate with other LASS in Procurement or Shared Service projects where alliance provides benefits to all parties.	BOPLASS to regularly engage with other LASS to identify and explore opportunities for further inter-regional collaboration.	Quarterly reporting on engagement and a minimum of one new collaborative initiative undertaken annually.
Further develop and extend the Collaboration Portal for access to, and sharing of, project information and opportunities from other councils and the greater Local Government community to increase breadth of BOPLASS collaboration.	Increase usage of the Collaboration Portal by providing support and training material for new and existing users. Proactively market the benefits to councils.	Number of active users to increase by 5% per year.
Communicate with each shareholding council at appropriate levels	Actively engage in obtaining political support for identified projects.	Information provided to elected members, and feedback sought, on BOPLASS projects, benefits to local communities, and value added to each council.
Ensure current funding model is appropriate	Review BOPLASS expenditure and income and review council contributions and other sources of funding.	Performance against budgets reviewed quarterly. Company remains financially viable.

³ BOPLASS Ltd, Statement of Intent 2024 - 2027

Taupō Airport Authority

NATURE AND SCOPE OF ACTIVITIES

The Taupō District Council and the Crown - represented by the Ministry of Transport, own the Taupō Airport Authority (TAA) equally. TAA is managed, under agreement with the Crown, by the Taupō District Council. TAA is governed by a Standing Committee of TDC consisting of the mayor, two councillors and two independent skills-based representatives chosen from local businesses

The Airport provides services to allow the safe and efficient facilitation of travellers and freight and, ancillary to this, it leases terminal space and land at the Airport. It owns the passenger terminal, airside infrastructure, car parking areas, roading and underground utilities. These facilities are sited on land owned by TDC that is designated for Airport use. The Airport provides a complimentary mix of aviation and commercial activities. This includes scheduled passenger transport services, general aviation, skydiving adventure operations, scenic flights, agricultural aviation operations as well as nonaviation commercial and retail offerings.

PERFORMANCE TARGETS

PERFORMANCE MEASURE
Maintain the Airport facilities to avoid any disruption of scheduled commercial flights other than for weather or airline related problems
Manage Taupō Airport in full compliance with the approved operating procedures of Civil Aviation Authority Rule Part 139
Manage the health and safety risks and provide a safe and healthy environment
Meet all the operating, maintenance and interest costs from Airport revenue
Complete the Airport apron extension project by the end of January 2025

The Lake Taupō Protection Trust

The Lake Taupō Protection Trust was previously a council-controlled organisation that was co-managed with Waikato Regional Council. The previous governance structure of the trust was disestablished, and control of the trust was fully handed over to Taupō District Council. Council since the handover of the trust has resolved to exempt the trust from CCO reporting requirements under Section 7 of the Local Government Act 2002. The activities of the trust are managed by Council Officers.

Destination Lake Taupō Limited (DLTL)

Taupō District Council is the 100 percent owner of Destination Lake Taupō Limited (DLTL). Destination Lake Taupō Limited is a non-trading company that is held only for name-protection purposes. It has no revenue or expenditure, assets or liabilities. Council has passed a resolution, under section 7 of the Local Government Act 2002, making Destination Lake Taupō Limited exempt from definition as a council-controlled organisation.

Data Capture Systems Limited (DCSL)

Taupō District Council is the 100 percent owner of Data Capture Systems Limited (DCSL). Data Capture Systems Limited was a council-controlled organisation (CCO) as defined by the Local Government Act 2002. In February 2006, the directors of Data Capture Systems Limited resolved that it would cease operations. In June 2006, resolutions were passed to wind down the company during the course of the 2006/07 year. The company is now exempt, under section 7 of the Local Government Act 2002, from definition as a council-controlled organisation.

Waikato Local Authority Shared Services (WLASS)

WLASS now Co-Lab is a shared service provider for the Waikato. Taupō District Council is no longer a shareholder of WLASS but still procures services from Co-Lab to support the delivery of Council services. As we are no longer a member Council this organisation is no longer a Council Controlled Organisation for Taupō District Council.