



GREAT LAKE TAUPŌ
Taupō District Council

Taupō District Council's Long-term Plan 2024-34



Looking after
the place we love
*Manaaki tūturu
tō tātou rohe*

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Next 10 years
in the Taupō District

This plan is about delivering the essentials

Message from the Mayor and Chief Executive

Kia ora koutou

Welcome to the Long-term Plan 2024-34, a plan that has been shaped by community feedback. You have spoken – and we have listened. The Long-term Plan is our guiding document for the next 10 years. It outlines our plans and priorities for the district over this period. It covers the services, projects and activities across the district and the budgets we require to deliver them.

We began working on our draft Long-term Plan in one of the toughest economic environments in recent years. The cost-of-living crisis is squeezing our residents and their household budgets, and it has been squeezing our budgets hard too. All councils, which look after facilities and infrastructure on behalf of our communities, have been hard-hit by soaring inflation, insurance and electricity costs, interest on debt and ever-increasing central government requirements.

The reversal of the intended Three Waters reforms also had a significant impact on this Long-term Plan. The eleventh-hour government decision to retain water infrastructure under local council control means the substantial cost of maintaining water assets and meeting increasing water standards shifts the cost back onto councils, and ultimately ratepayers. Three waters projects make up a significant portion of the capital projects included in this plan.

So we went to our community with a key proposal: that we put aside some of the nice-to-haves and moved new community recreation facilities out to later years in favour of maintaining and investing in our infrastructure (pipes, water networks and roads) while keeping rates rises as contained as possible. We asked you: should we focus on doing the essentials well, or do more (which would cost more), or do less to save more money? Most of the feedback from the 1418 submissions we received was that council should focus primarily on doing the basics, plan for future growth and invest in resilience. We have heard you and we have ensured that focusing on the essentials is a key cornerstone of this plan.

We also asked you whether you wanted us to stick with our current kerbside rubbish collection service or switch to rates-funded wheelie bins, and this was a topic that really raised a lot of interest. People were typically either strongly in favour of wheelie bins or strongly against them, for a variety of reasons.

What was evident was that a one-size-fits-all service was not favoured by many of our submitters. With that in mind, we will be sticking with the status quo, although we recognise rubbish bags have some environmental and health and safety drawbacks and that many people were in favour of a switch to bins.



There were two other major consultation topics, on wastewater and on whether we should sell land we own to help provide first-home buyer options. We thank you for your input on these. In regard to the housing question, we are excited to have our community's support to try something bold and different to provide quality, attractive housing in our district of a type that is not currently being provided by the market.

We also signalled that we will begin preliminary planning for another bridge across the Waikato River, to explore what such a project might cost, and that although we know Tūrangi is very keen to see us move forward with plans for new community recreation facilities, they need to be considered as part of a wider town structure plan.

The five-week consultation period capped off nearly a year of effort to pull together our Long-term Plan draft. Our thanks go to the elected members, representative group members and staff who made the effort during this time to come along to the many engagement sessions, meet the community and explain the work of Council and the challenges we currently face. We must also say thank you to the community for their time in submitting their views and sharing how they believed we should shape the future for our district.

We believe the significant effort and careful consideration that has gone into this Long-term Plan and the decisions we have made with our community's help, will stand us in good stead as we face the challenges ahead and work to ensure the Taupō District remains a great place to live.

David Trewavas JP
TAUPŌ DISTRICT MAYOR

Julie Gardyne
CHIEF EXECUTIVE

Highlights of this plan - what we heard and what we are committing to

What we heard from the community

We had a huge amount of feedback from the community (over 1400 submissions) on our proposals for the Long-term Plan 2024-34.

While many submitters sought additional services and new facilities in their community, one of the major themes of submissions was that Council needs to do its best to keep rates down, that things are tight for many people right now, and we should stick to just the basics.

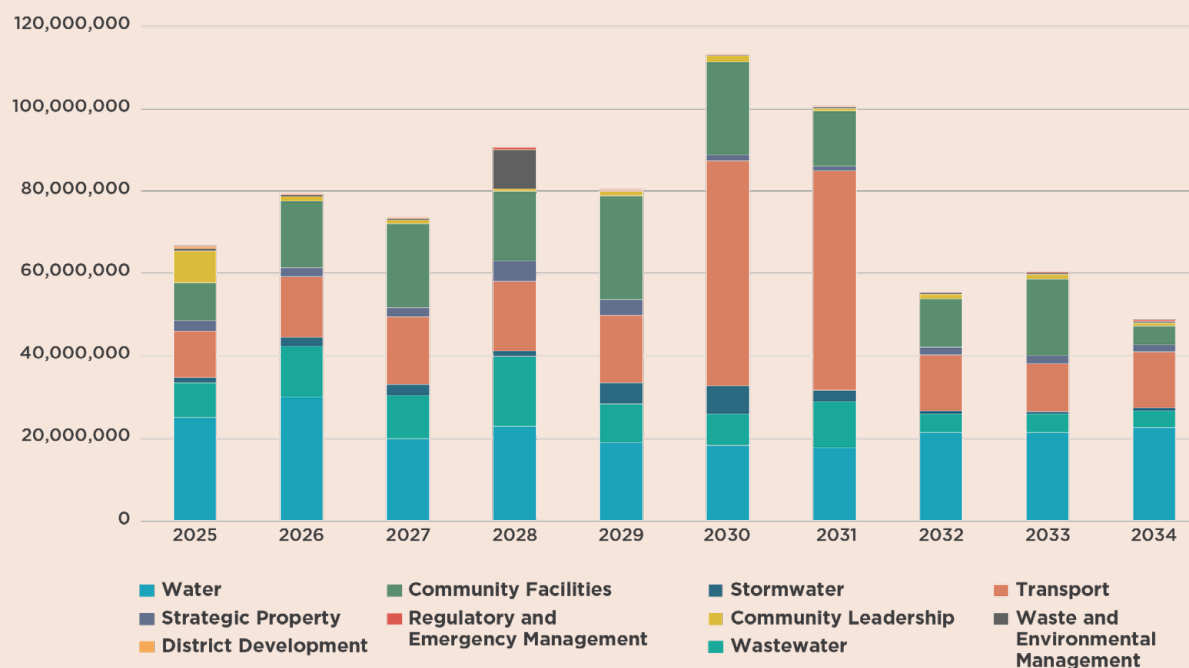
Our programme of capital works is focused on delivering the essential road, drinking water and wastewater services, particularly in the first three years. It's a programme that will ensure that we are looking after our assets and keeping our community safe.

Around 60 percent of submitters agreed with this approach, with 28 percent asking for Council to do less, and 12 percent asking for more.

Given the feedback supporting a focus on the essentials, Councillors made only a few changes or additions to this plan despite requests from submitters.

Council will continue to work with community groups to support them to seek funding outside of Council to achieve their aspirations.

CAPITAL EXPENDITURE GROUP OF ACTIVITY BY YEAR





BAG IT OR BIN IT

Council consulted the community on a proposal to shift from rubbish bag collection to rates-funded wheelie bins. We received significant feedback from the community on this, with 65 percent of submitters against the proposal.

The key message from the community was that the proposed way of doing wheelie bins wouldn't work for a lot of people. There were also concerns especially from those who made a big effort to minimise their waste, and from holiday home owners, who felt they would have to pay more for a rates-funded system that they would hardly use or benefit from.

Council decided to maintain the current bag service based on the communities' feedback. Those who really want wheelie bins for their rubbish can still choose to get that service from a private provider.

Due to the cost and feedback from the community, Council also decided it won't roll out kerbside food waste collection unless central government mandates it. We will however continue to provide advice and support around home composting.



QUALITY HOUSING OPTIONS FOR WORKING FAMILIES

In the previous Long-term Plan 2021-31, the community asked Council to consider what it could do to support more affordable housing. After developing a [Housing Strategy](#) in 2023, Council consulted the community on a proposal to partner with some expert home builders and developers to provide some affordable quality housing options.

Most of the feedback we received was in support (69 percent). Key concerns were about any rates impact, and Council getting involved in business in which it is not an expert.

Council agreed to proceed with the proposal to offer around 42 attractive, quality homes at a relatively low market price which would be suitable for first home buyers by late 2025 or 2026. Our partnership approach will ensure that the expert builders, developers and marketers are managing risks appropriately. There will be no impact on rates and Council can continue to use profits from land sales to pay property-related debt or invest in future housing options.



WASTEWATERS - TŪRANGI AND TAUPŌ

Tūrangi Wastewater

Councils' current wastewater treatment plant is operating outside of its consent under an extension granted by Waikato Regional Council. It has been made clear to Taupō District Council that no further extensions will be granted and a future consent is likely to be contingent on improvements to wastewater treatment and disposal at the site.

Council agreed to budget \$6.8 million over 2026/27 - 2028/29 for improvements to the existing site to achieve a resource consent, given the uncertainty of whether it will be able to find an alternative land disposal site.

Council is committed to continue working with a local steering group, including local iwi and hapū, to find alternative disposal sites for the long-term.

Taupō Wastewater

Council has committed to a programme of works to improve resilience and capacity of the wastewater network that connects across the Waikato River to the Taupō wastewater treatment plant. This programme of works, including \$2.8 million to install buffer tanks in 2024/25 - 2025/26, and \$7.7 million for increasing wastewater capacity across the Waikato River in 2028/29 -2030/31, is intended to support growth on the northern side of the Waikato River through the continued use of the Taupō plant in the short-medium term.

In the long term, Council has committed to continue working with a steering group that will assess potential future options for dealing with wastewater on the northern side of the awa. This group includes local iwi and hapū.

OUR KEY COMMITMENTS FOR THE NEXT THREE YEARS

Drinking water treatment plant upgrades	\$17.3 million over 2024/25 – 2025/26 for plant upgrades to meeting NZ Drinking Water Standards at Motuoapa, Tirohanga, Ōmori, Whareroa and Hātepe.	Lakefront reserve improvements	Developing a plan with the community for the Mangakino Lakefront Reserve, with \$4.2 million over 2024/25 – 2027/28 for improvements \$4.4 million in 2024/25 – 2026/27 for improvements to the Great Lake Pathway shared path
Boost in renewals and maintenance for roads and water pipes	Major increases from \$3.5 million in 2023/24 to \$9.5 million a year for road repairs and rebuilds to keep on top of potholes and avoid more costly deterioration. Major increase from \$6.2 million in 2023/24 to \$10.0 million a year for water pipe replacements.	Lakeshore erosion management	\$5.8 million over 2025/26 – 2028/29 for investment to address lakeshore erosion, in partnership with Waikato Regional Council (Project Watershed).
Rural road safety (10-year programme)	\$12.0 million planned over 2024/25 – 2033/34, including: <ul style="list-style-type: none"> • Improvements and widening of Broadlands Rd, Poihipi Rd, Whangamata Rd, and Tirohanga Rd • Continued sealing programme for rural roads • Flag lighting at high-risk rural intersections • Rural berm drainage widening, guardrails, and other improvements 	Intersection improvements	\$0.8 million in 2024/25 – 2026/27 for Tauhara Rd and AC Baths Ave intersection improvements \$1.7 million in 2024/25 – 2026/27 for Taharepa Rd and Crown Rd intersection improvements
Accessibility, walking and cycling improvements (10-year programme)	\$14.9 million over 2024/25 – 2033/34, including: <ul style="list-style-type: none"> • Tūrangi underpass improvements (2024/25 – 2025/26) • Ātiamuri footpath for the top of the lake (2024/25) • Shared path on Lake Road Mangakino (2024/25 – 25/26) • Walking and cycling improvements in Wairākei (2028/29 – 2029/30) • A programme of accessibility and pedestrian crossing improvements • Norman Smith St cycling improvements • Safety improvements around schools. 	Other key commitments	\$35,000 in 2024/25 for improvements in youth play spaces and \$400,000 a year for playground shade improvements \$890,000 in 2024/25 for sealing and drainage of carparks at Tūrangitukua Park \$670,000 in 2025/26 – 2026/27 for public toilet improvements including in Tūrangi town centre \$640,000 for removing the Pukawa wastewater oxidation pond and restoring the site in 2026/27 Connecting the Waipāhīhī Botanical Reserve toilets to the wastewater network in 2024/25 Omori playground parking improvements in 2024/25 Great Lake Centre refurbishment in 2025/26 Taupō netball court resurfacing and light upgrades in 2024/25. Portable changing rooms at Hickling Park in 2024/25
Owen Delany Park	\$9.5 million over 2025/26 – 2026/27 for Owen Delany Park stadium upgrade, including lights upgrade to broadcast standard		

KEY PLANS FROM 2027 TO 2034

Taupō Waikato River crossing	<p>\$76.9 million budgeted over 2024/25 – 2030/31.</p> <p>Over the next three years we'll work with Mercury, iwi and hapū and begin planning for another crossing. In our next Long-term Plan in 2027, we expect to be able to share more detailed design options for you to provide feedback. Detailed design and consenting would start in 2027/28, with construction planned over 2029/30 – 2030/31.</p>	Water meters	<p>For the next few years, there is no intention to charge for water use for normal residential properties. At some point in the next decade as the district continues to grow, we might need to consider installing water meters on existing residential properties to ensure there is enough water for everyone. We will not charge for residential water until we have talked to the community.</p>
Tūrangi town centre and community or recreation facilities	<p>\$17.8 million budgeted for improvements in 2027/28 – 2028/29.</p> <p>Over the next three years, together with the community and hapū, we will develop a structure plan for Tūrangi to get the town centre functioning better and to help figure out what recreation facilities might be needed and where best to place them. Council will also identify who should operate any potential community or recreation facilities, and how external funding of the cost could be achieved.</p>	Lakefront reserve improvements	<p>\$3.8 million budgeted for improvements to Wharewaka Point Reserve over 2024/25 – 2028/29</p> <p>\$6.1 million budgeted for improvements to Kinloch lakefront and domain over 2030/31 – 2032/33. However, we have heard from the community that this timing isn't suitable for the domain issues. We will talk to the community over year one of this Plan and look to review the staging and timing of the project.</p>
Infrastructure resilience	<p>\$27.6 million budgeted for water reservoir resilience improvements over 2024/25 – 2033/34.</p> <p>\$14.2 million budgeted for stormwater flood mitigation improvements over 2024/25 – 2030/31.</p> <p>\$6.3 million budgeted for other resilience improvement works over 2024/25 – 2029/30</p>	Broadlands Road Landfill upgrade and gas flare	<p>\$7.8 million budgeted to install a gas flare to reduce greenhouse gas emissions and a new covered area for the separation and storage of construction and demolition waste in 2025/26 – 2027/28.</p>
Taupō Events Centre fourth court	<p>\$12.9 million budgeted for construction of additional court space (either at Taupō Events Centre, or elsewhere in Taupō) in 2029/30</p>	Youth play spaces	<p>\$5.8 million budgeted for more play spaces for teenagers, such as skate parks and basketball hoops, over the years 2027/28 – 2032/33.</p>
Mangakino wastewater treatment plant upgrade	<p>\$7.8 million budgeted for major plant upgrade to reduce environment impacts and support growth over 2026/27 – 2027/28</p>	Stormwater improvement devices	<p>\$4.5 million budgeted over 2024/25 – 2033/34 for additional stormwater filters to keep litter and debris out of our lakes, rivers and streams.</p>
		Intersection improvements	<p>\$3.0 million budgeted for Rifle Range Rd and Mere Rd intersection improvements in 2026/27 – 2028/29</p> <p>\$2.6 million budgeted for Napier Rd and Lake Terrace intersection improvements in 2030/31 – 2032/33.</p>
		Footpath connection to Waitahanui	<ul style="list-style-type: none"> \$3.5 million budgeted for construction over 2028/29 – 2031/32
		Hickling Park – second hockey turf	<ul style="list-style-type: none"> \$2.9 million budgeted for replacement of the existing turf and addition of a second turf in 2030/31 – 2031/32

Your Council



Mayor
David Trewavas



Deputy Mayor
Kevin Taylor



Councillor
Kirsty Trueman



Councillor
Duncan Campbell



Councillor
Anna Park



Councillor
Christine Rankin



Councillor
Rachel Shepherd



Councillor
Yvonne Westerman



Councillor
John Williamson



Councillor
Kylie Leonard



Councillor
Karam Fletcher



Councillor
Danny Loughlin



Councillor
Sandra Greenslade

Purpose and community outcomes

OUR VISION

We will be a district of connected communities who thrive and embrace opportunities.

COMMUNITY OUTCOMES

Our community outcomes describe what we aim to achieve for our community, to promote the social, economic, cultural and environmental wellbeing of our district. They underpin how and why we deliver council activities.

1. **Tangata whenua are acknowledged and respected**
 - We acknowledge tangata whenua and their ancestral connection to the whenua, ngā maunga and ngā wai.
 - Hapū and iwi are acknowledged as distinct communities with their own needs and aspirations. We will continue to work in a partnering approach on agreed projects.
 - We will engage early and actively listen to and integrate the views of tangata whenua in our project planning, implementation and decision-making processes.
 - We will continue to support staff to build their capability and understanding of te reo Māori me ōna tikanga.
2. **Vibrant places and connected communities**
 - We provide vibrant, safe places that support social connections.
 - We celebrate the rich history of iwi throughout our public spaces and facilities.
 - We provide choices for safe and effective transport connections.
 - We connect people with nature through our reserves and public places.
 - We provide venues, infrastructure and support for events that bring us together.
 - We support arts and culture adding to the quality of life.
3. **Resilient communities working in partnership**
 - We provide resilient infrastructure that meets our community's intergenerational needs.
 - We partner and collaborate with other to find shared solutions.
 - Our community is empowered to lead initiatives, build connections and increase participation.
 - We facilitate access to affordable, good quality and resilient homes.
4. **Innovative, thriving economy**
 - We welcome visitors and create inviting public places.
 - Our town centres are places of activity and excitement.
 - Our infrastructure helps us connect with the rest of the world.
 - We build on our strengths and are open to new ideas.
 - We think boldly and drive economic growth through innovation.
5. **Flourishing environment**
 - We think and act with an intergenerational view and embrace our role as kaitiaki.
 - Our drive for reuse and regeneration helps build a circular economy.
 - Our climate response remains agile as we work to reduce our carbon emissions.
 - We manage wastewater and stormwater discharges to protect our water quality.
 - We encourage and protect our natural ecosystems.

Te Tiriti O Waitangi

Kei te hāngai tika atu Te Kaunihera a Rohe o Taupō ki ngā ture o Te Tiriti o Waitangi me te mau mōhio ko te honongatahi te pūtake o Te Tiriti. E ai ki tēnei kia mahi tahi tātou ki runga i te whakapono me te ngākaunui ki te whakamana i tēnei hononga. Kei te mōhio mātou he rerekē ngā takohanga kei waenganui i te Karauna hei kawenga ma te Kaunihera a Rohe o Taupō.

Ka hāngai tika atu Te Kaunihera a Rohe o Taupō ki ngā herenga mo te honotahi (ki te mahi tahi i tenei whakakotahitanga) kia uru tahi (te Māori ki ngā mahi a te Kaunihera), te tiaki (te whakatakoto i ngā tikanga me te tiaki i ngā tāonga o te iwi Māori) ki roto i a mātou whakaritenga mahi, ngā manahau me te whakatakoto kaupapa.

Ka mahitahi Te Kaunihera a Rohe o Taupō ki te iwi, me ngā hapū ki te whakamana i te ture mo ngā whakataunga o Te Tiriti me ētehi atu kaupapa ka puta mai i ēnei mahi.

Kei te mau uara Te Kaunihera a Rohe o Taupō mo tō mātou herenga ki te iwi Māori kei roto i tō tātou rohe. He roa ake te wā e piritahi pēnei, ka mau pono mātou ki te whakarei me te atawhaitia ki roto i ā mātou mahi me ngā wā ka hui tahi mātou ki ngā hapū, me te iwi Māori.

Ki te mau mārō o tātou honotahi, ka taea te Kaunihera ki te tukutuku ngā hua ki runga ake o ērā ka taea te tuku me ko te Kaunihera anahe.

E rua ngā reanga e tika ana ki o mātou hononga ki te iwi: ko te rangatira ki te rangatira, me te āpiha ki te āpiha. Ka mau hoki tēnei tikanga ki roto i ngā mahi katoa, kia whakawarea te iwi me ngā hapū i mua i te tīmatatanga o te mahi mo te whakatakoto kaupapa, ehara kei waenganui, kei te mutunga rānei o aua mahi.

Taupō District Council is committed to meeting its statutory Tiriti O Waitangi obligations and acknowledges partnership as the basis of Te Tiriti. This requires both parties to treat and work with each other in good faith and show good will to reflect the partnership relationship. We acknowledge these responsibilities are distinct from the Crown's Treaty obligations and lie within a Taupō District Council context.

Taupō District Council is committed to upholding its obligations of partnership (the duty to act in good faith in the nature of a partnership), participation (of Māori in council processes), protection (the duty to actively protect the rights and interests of Māori) in our services, activities and planning work.

Taupō District Council will work in partnership with iwi and hapū to give effect to Treaty settlement legislation and any provisions that result from these.

Taupō District Council values our relationships with Māori in our district. We have long-standing relationships that we commit to enhance and foster in our day-to-day business; and when we engage hapū, iwi, Māori. Strong strategic partnerships can help the council to deliver outcomes that exceed what it can deliver alone.

Council relationships with our iwi partners operates at two levels: rangatira ki te rangatira (chief-to-chief) and officer-to-officer. This also includes our engagement processes; we will start engaging iwi partners in the early stages of projects and planning processes, rather than only during or near the end of the mahi.

Financial strategy overview

The financial strategy outlines the financial vision and priorities for the next 10 years. It aims to ensure we are achieving an appropriate balance between the needs of our community, responsible management of our assets, and financial sustainability over the long term. It provides guidance for Council's financial decisions and a means to monitor the financial performance of Council.

To achieve this, we are proposing the following:

- Maintaining current levels of services.
- Continuing to fund 100 percent of depreciation of council assets over the assets' life cycle.
- Prioritising essential infrastructure, such as water services.
- Prioritising topping up negative reserve balances with rates funding in later years. This will ensure no further pressure is put on future generations and that Council is setting aside funding for the eventual replacement of those assets.
- Continue to use development contributions and development agreements to fund the portion of new assets required as a consequence of growth.

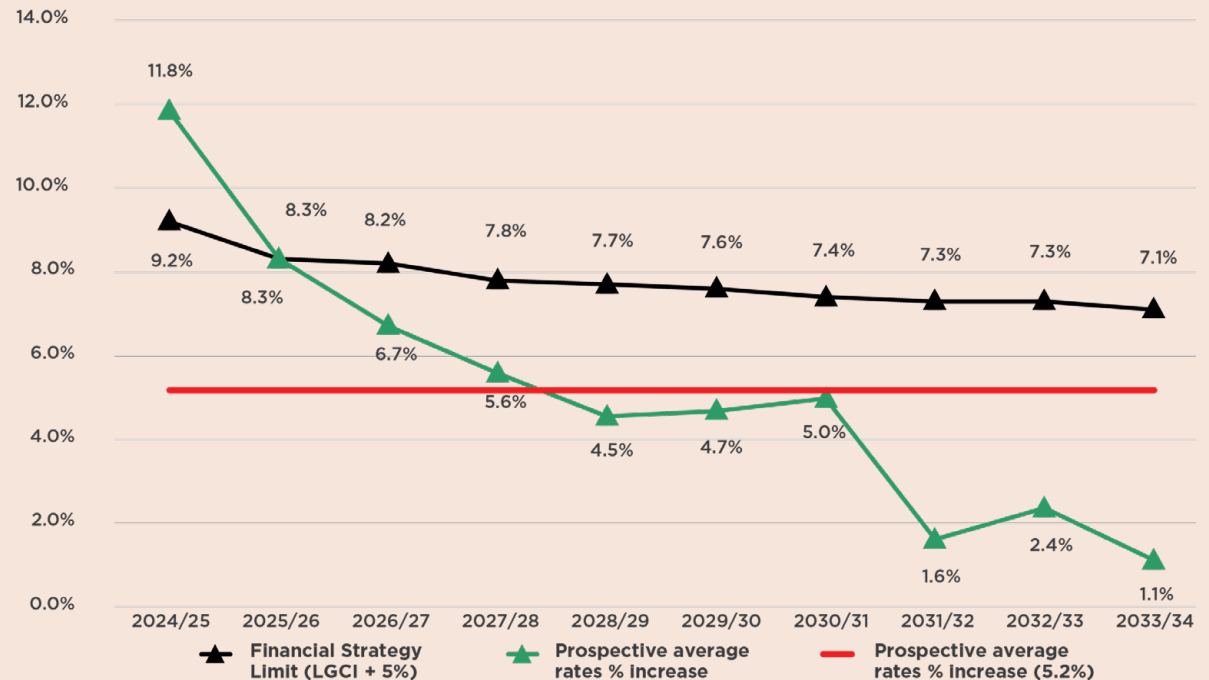
RATES AFFORDABILITY

To help ensure rates remain affordable we have set the following limits on rates:

- Total rates revenue must not exceed 80 percent of operating revenue
- Rate increases should not exceed Local Government Cost Index (LGCI) + 5 percent

While Council recognises that in the short-term projected rates increase are outside of the benchmark, keeping them within the benchmark would compromise key priorities. For most of the years in the 10-year period, Council is projecting rates increases well below the benchmark.

AVERAGE RATES INCREASES (TO EXISTING RATEPAYERS)

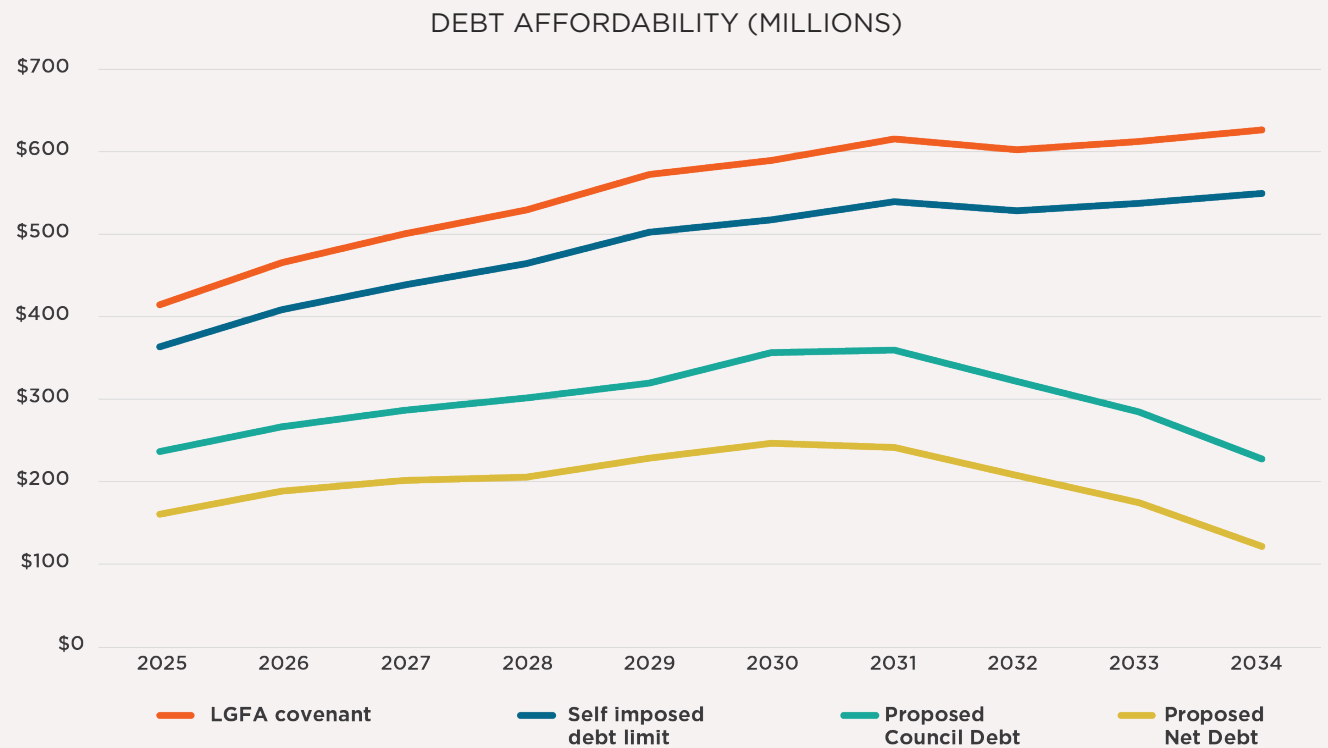


DEBT AFFORDABILITY

The financial strategy sets a debt affordability limit of 250 percent of gross external debt to revenue.

Council also recognises the importance of debt head room as a key part of planning for unexpected events and changes.

Despite the increased pressure on Council's debt and significant increases during this Long-term Plan, it remains at prudent levels. The new limit is well below debt covenants that are set by the New Zealand Local Government Funding Agency, and Council remain comfortably below the increased limit.



The full strategy is available in [Appendix 2: Financial strategy](#).

Infrastructure strategy overview

Council manages significant three waters and transport infrastructure on behalf of the community. Most of this infrastructure has a long life, typically many decades. While the Long-term Plan provides Council's delivery plans for the near future, the infrastructure strategy ensures that this planning is done within the context of ensuring sensible, efficient and sustainable management of three waters and transport infrastructure for the long term.

The infrastructure strategy aims to demonstrate that Council is carefully managing these assets by setting out how Council will ensure it meets these objectives:

- Assets are well looked after and in good condition for future generations.
- We are planning and investing to support growth and housing development.
- We are maintaining levels of service and improving public health and environmental outcomes, including working with iwi and hapū to protect and restore the health and mauri of our waterways.
- We are managing natural hazard risks to ensure our infrastructure is resilient.

The infrastructure strategy also sets out the major infrastructure challenges that we expect to face over the next 30 years, the options for addressing these, and when important decisions will need to be made. These are:

- Identifying a solution for transport from the northern side of the Waikato River and through Taupō town.
- Managing wastewater north of the Waikato River.
- Improving wastewater disposal in Tūrangi.
- The infrastructure strategy also sets out 30-year planned revenue and expenditure.

The full strategy is available in [Return to website](http://www.taupo.govt.nz/council/plans-and-strategies/long-term-plans) to see document: www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

[Appendix 3: Infrastructure strategy.](#)



VARIATION FROM THE ASSESSMENT OF WATER AND SANITARY SERVICES (2017)

Infrastructure service proposals in this plan are generally consistent with those contained in the Water and Sanitary Services Assessment (2017). Any variations relate to changes in growth predictions and the consequent timing of capital expenditure, because Council's growth model has been revised since the last long-term plan and the 2017 assessment was conducted.

LOCAL WATER DONE WELL

Council will be required to produce a Water Service Delivery Plan as part of the Local Water Done Well legislative changes. This plan will require council to demonstrate three key matters.

Financial and asset information	Information about each of council's financial and asset information and performance measures, pricing and other related policies, methodologies, and assumptions
Investment Requirements	Planned levels of investment, approach to operations, and whether these are sufficient to deliver proposed level of service, meet infrastructure standards and meet regulatory standards
Service Delivery Arrangements	Councils' proposed service delivery arrangements – including proposals for joint arrangements, across more than one council

Further guidance on the development of this Water Service Delivery Plan is expected from the Department of Internal Affairs in the third quarter of 2024. It is uncertain what the future looks like for three waters in our district as the final details, guidance, and financial opportunities have not been made clear to local authorities yet. Once these are made clear then Council can start planning what the future arrangements for three waters will look like.

CAPITAL DELIVERY

The size of the capital work programme in this Long-term Plan is significant compared to historical budgets and delivery. Councils, including Taupō District Council, are continually required to deliver more for their communities through central government legislative changes and to meet increasing service standards. As an example, year one of our draft capital programme is driven by investment in our water assets that we have had to bring forward because of increasing Taumata Arowai standards.

Having work to carry forward from one year to the next is normal for councils, including our own. However, over recent years our carry forward programme has increased and needs to be actively managed. We have a three-year programme to progressively reduce this carry forward.

Our Services



Water

What we do and why we do it

We supply treated drinking water to 17 urban areas and small communities throughout the district. This involves taking water from lakes, rivers or bores, treating it, storing it and piping it to people's houses and businesses.

We also supply untreated water to the industrial businesses connected to the Centennial Road scheme in Taupō.

Safe, reliable water is a critical service for households and businesses.

We aim to ensure that:

- Drinking water provided by Council is safe to drink (and complies with drinking water regulations).
- There is sufficient capacity to meet current demands and future growth.
- Water treatment plants, water storage reservoirs, pump stations, hydrants and water pipes are maintained in good condition.
- System failures are addressed in a timely fashion.
- Users are satisfied with their water supply (including clarity, taste, odour and pressure).
- Water available for firefighting in urban areas meets required volume and pressure standards.

CONTRIBUTION TO COMMUNITY OUTCOMES

These services support the following Community outcomes :	and well-beings:
<ul style="list-style-type: none"> • Vibrant places and connected communities • Flourishing environment • Innovative, thriving economy • Resilient communities working in partnership • Tangata whenua are acknowledged and respected 	<ul style="list-style-type: none"> • Economic • Social • Environmental • Cultural

SIGNIFICANT NEGATIVE EFFECTS

If not managed properly, these activities could have potential significant negative effects on:

- Social well-being: people becoming sick if the drinking water is not treated and stored properly.
- Economic well-being: businesses not being able to operate properly if the water supply is unreliable.
- Environmental well-being: harmful effects on the environment if we take too much water.
- Cultural well-being: disregarding of Te Mana o te Wai (the integrated and holistic well-being of the water) could have cultural impacts.

How we fund these activities

Water is funded primarily by a district-wide rate that applies in areas that have Council water services. See [Funding impact statement - Water](#) for forecast annual funding and expenditure.

Planned investment to improve services

Key focus areas for investment in this plan are:

- water treatment plant upgrades to meet new safe drinking water regulations
- an increased programme of water pipe renewals
- providing for growth
- water reservoir resilience improvements.

See [Schedule of capital expenditure - Water](#) for details of planned capital investment.

LEVELS OF SERVICE AND PERFORMANCE MEASURES – WATER

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 - 34 TARGETS			
				2024/25	2025/26	2026/27	2027 -34
We provide safe drinking water to communities connected to a Council drinking water scheme.	WS.01	The extent to which the local authority's drinking water supply complies with the following parts of the drinking water quality assurance rules: (a) 4.4 T1 Treatment Rules; (b) 4.5 D1.1 Distribution System Rule; (c) 4.7.1 T2 Treatment Monitoring Rules; (d) 4.7.2 T2 Filtration Rules; (e) 4.7.3 T2 UV Rules; (f) 4.7.4 T2 Chlorine Rules; (g) 4.8 D2.1 Distribution System Rule; (h) 4.10.1 T3 Bacterial Rules; (i) 4.10.2 T3 Protozoal Rules; and (j) 4.11.5 D3.29 Microbiological Monitoring Rule.	New measure	All schemes are compliant with the relevant parts of the drinking water quality assurance rules	All schemes are compliant with the relevant parts of the drinking water quality assurance rules	All schemes are compliant with the relevant parts of the drinking water quality assurance rules	All schemes are compliant with the relevant parts of the drinking water quality assurance rules
Our water reticulation network is efficient	WS.02	Percentage of real water loss from Council's networks reticulation system. Methodology in line with Water NZ "Water Loss guidelines" ¹	Not Achieved. Taupō: 169 l/ connection/ day Tūrangi: 654 l/ connection/ day Average of Other Urban Networks: 218 l/connection/ day Average of Rural Networks: 6.3 m3/ km/day	Urban Schemes - Current Annual Real Loss = 300 l/ connection/day Rural Schemes - Current Annual Real Loss = 6.0 m3/km watermain/day	Urban Schemes - Current Annual Real Loss = 250 l/ connection/day Rural Schemes - Current Annual Real Loss = 5.5 m3/km watermain/day	Urban Schemes - Current Annual Real Loss = 200 l/ connection/day Rural Schemes - Current Annual Real Loss = 5.0 m3/km watermain/day	Urban Schemes - Current Annual Real Loss = 160 l/ connection/day Rural Schemes - Current Annual Real Loss = 4.2 m3/km watermain/day
We respond to faults with our water reticulation network promptly	WS.03	Median time for attendance for urgent call-outs: from the time that Council receives notification to the time that the service personnel reach the site	Achieved (0.8 hours)	Less than 1 hour	Less than 1 hour	Less than 1 hour	Less than 1 hour
	WS.04	Median time for attendance for non-urgent call-outs: from the time that Council receives notification to the time that the service personnel reach the site	Achieved (2.8 days)	Less than 6 days	Less than 6 days	Less than 6 days	Less than 6 days

¹ Lambert, A., and Taylor, R., Water New Zealand, "Water Loss Guidelines", February 2010, www.waternz.org.nz/Folder?Action=View%20File&Folder_id=101&File=100503_waterloss_guidelines.pdf

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 - 34 TARGETS			
				2024/25	2025/26	2026/27	2027 -34
We resolve faults in our water reticulation network promptly	WS.05	Median time for resolution of urgent call-outs: from the time that the local authority receives notification to the time that the service personnel confirms resolution of the fault or interruption	Not Achieved (5.4 hours)	Less than 4 hours	Less than 4 hours	Less than 4 hours	Less than 4 hours
	WS.06	Median time for resolution of non-urgent call-outs: from the time that the local authority receives notification to the time that the service personnel confirms resolution of the fault or interruption	Achieved (4.2 days)	Less than 7 days	Less than 7 days	Less than 7 days	Less than 7 days
Customers are satisfied with the drinking water that they receive	WS.07	The number of complaints received by Council on: (a) Drinking water clarity. (b) Drinking water taste. (c) Drinking water odour. (d) Drinking water pressure or flow. (e) Continuity of supply. (f) Council response to these issues. This measure is expressed per 1000 connections to Council networked reticulation	Not Achieved (11.3 complaints per 1000 connections)	Less than 14 complaints per 1000 connections	Less than 12 complaints per 1000 connections	Less than 10 complaints per 1000 connections	Less than 8 complaints per 1000 connections
Potable water is used sustainably	WS.08	The average consumption of drinking water per day per resident within the district expressed as m ³ /day/HEU	Achieved (0.9m ³ /day/HEU)	Less than or equal to 1.5m ³ /day/HEU	Less than or equal to 1.5m ³ /day/HEU	Less than or equal to 1.5m ³ /day/HEU	Less than or equal to 1.5m ³ /day/HEU
There is adequate water for firefighting in urban areas	WS.09	Percentage of hydrants tested annually to ensure water pressure in urban areas meets FW2 firefighting code of practice standards	Achieved (9 percent of hydrants tested)	At least 5 percent	At least 5 percent	At least 5 percent	At least 5 percent

FUNDING IMPACT STATEMENT - WATER

SURPLUS/ (DEFICIT) OF OPERATING FUNDING	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	40	1	1	-	-	-	-	-	-	-	-
Targeted Rates	14,160	18,006	20,387	23,439	27,588	30,893	32,674	37,731	38,917	41,959	45,315
Subsidies and grants for operating purposes	509	128	-	-	-	-	-	-	-	-	-
Fees and charges	313	350	364	378	391	404	418	430	441	453	465
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	2,355	4,032	4,526	4,643	4,577	4,707	4,877	4,545	4,662	4,755	4,354
Total Operating Funding (A)	17,377	22,516	25,277	28,460	32,556	36,004	37,969	42,705	44,021	47,167	50,134
Applications of Operating Funding											
Payments to staff and suppliers	6,291	7,968	9,448	10,094	10,944	11,313	11,759	11,733	11,808	12,211	12,064
Finance Costs	3,989	4,245	4,325	4,513	4,761	5,004	5,248	5,238	5,296	5,623	5,978
Internal charges and overheads applied	2,636	4,425	4,971	5,183	5,204	5,354	5,548	5,319	5,495	5,568	5,292
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Operating Funding (B)	12,915	16,638	18,744	19,790	20,908	21,671	22,555	22,289	22,599	23,402	23,334
Surplus/(Deficit) of Operating Funding (A - B)	4,462	5,878	6,533	8,671	11,648	14,333	15,414	20,417	21,422	23,765	26,800
SURPLUS / (DEFICIT) OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	1,338	1,161	1,266	1,319	1,463	1,460	1,471	1,472	1,493	1,504	1,522
Increase (decrease) in debt	4,758	12,917	16,824	5,134	1,944	3,057	1,696	(7,703)	5,856	3,562	6,134
Gross proceeds from sale of assets	-	53	37	11	74	21	134	45	29	60	54
Total Sources of Capital Funding (C)	6,095	14,132	18,127	6,464	3,481	4,538	3,302	(6,186)	7,379	5,126	7,710
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	761	2,781	5,712	6,091	7,290	4,799	3,538	722	722	80	1,009
- to improve the level of service	5,235	14,142	15,199	3,731	4,447	3,238	3,261	3,603	10,416	9,181	11,138
- to replace existing assets	5,938	8,052	9,114	10,075	11,000	10,933	11,330	13,291	10,138	12,091	10,366
Increase (decrease) in reserves	(1,377)	(4,965)	(5,365)	(4,762)	(7,609)	(99)	587	(3,386)	7,525	7,540	11,996
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Capital Funding (D)	10,557	20,010	24,660	15,135	15,128	18,871	18,716	14,230	28,801	28,892	34,510
Surplus/(Deficit) of Capital Funding (C - D)	(4,462)	(5,878)	(6,533)	(8,671)	(11,648)	(14,333)	(15,414)	(20,417)	(21,422)	(23,765)	(26,800)
FUNDING BALANCE ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

SCHEDULE OF CAPITAL EXPENDITURE - WATER

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
Growth											
District - chlorine dosing and pH correction improvements		-	-	810	1,957	-	-	-	-	-	-
District - fire flow improvements		100	416	-	-	-	-	-	-	-	-
District - universal smart water metering		500	1,040	540	3,355	3,466	3,580	-	-	-	-
Kinloch - low zone reservoir construction		-	2,600	1,783	-	-	-	-	-	-	-
Kinloch - treatment compliance upgrade		4,000	936	-	-	-	-	-	-	-	-
Kinloch Water low zone reservoir construction	212										
Tauhara Ridge Reservoir & Airport - connection to Taupō Water	761										
Taupō - Brentwood reservoir construction		-	-	-	-	-	-	-	-	194	2,456
Taupō - Napier Road reservoir construction		-	312	4,647	1,007	-	-	-	-	-	-
Taupō - Tauhara Ridge reservoir and Airport connection		1,500	520	-	-	-	-	-	-	-	-
Taupō - Taupō WTP capacity upgrade		-	416	-	-	-	-	-	-	-	-
Taupō - Wairakei area capacity upgrade		-	-	-	-	-	-	123	1,198	-	-
Growth Total	974	6,100	6,240	7,780	6,319	3,466	3,580	123	1,198	194	2,456
LOS											
Backflow protection on tanker fill points	350										
Burst valves, level switches - reservoir resilience, renewals & strengthening		150	135	546							
Centennial - treatment compliance upgrade		500	6,344	-	-	-	-	-	-	-	-
Centennial treated water DWSNZ upgrade	725										
Chlorine dosing improvements - large schemes	200										
District - backflow protection on tanker fill points		700	-	-	-	-	-	-	-	-	-
District - fire flow improvements Whakamaru				54	447						
District - fluoridation programme		-	-	-	-	404	2,088	-	-	-	-
District - reservoir resilience, renewals and strengthening		-	-	-	-	-	-	-	8,009	9,066	9,691
Hatepe - treatment compliance upgrade (DWSNZ)		1,000	5,200	-	-	-	-	-	-	-	-
Hatepe Water DWSNZ upgrade	500										
Mangakino Water treatment improvements	80										
Motuoapa - treatment compliance upgrade (DWSNZ)		4,255	3,016	-	-	-	-	-	-	-	-
Motuoapa Water DWSNZ upgrade	1,912										
Motutere - treatment compliance upgrade		-	-	-	-	-	-	307	2,207	-	-
Omori - treatment compliance upgrade		1,600	-	-	-	-	-	-	-	-	-
River Road - chlorine contact tank		-	-	324	-	-	-	-	-	-	-
Taupō - low pressure improvements		-	-	-	-	-	358	2,702	-	-	-
Taupō - Mapara area capacity increase		1,000	1,456	1,351	-	-	-	-	-	-	-
Taupō - Poihipi reservoir construction		-	-	1,081	5,033	3,755	-	-	-	-	-
Taupō - treatment plant cyanotoxin upgrade		100	-	-	-	-	597	2,333	-	-	-
Taupō - treatment plant resilience upgrade		160	874	-	-	-	-	-	-	-	-
Taupō Water Operations Team additional vehicles		120	62	-	67	69	-	-	-	-	-
Tirohanga - treatment compliance upgrade		1,500	146	-	-	-	-	-	-	-	-
Tirohanga Water UV Upgrade	250										
Tūrangi Water treatment improvements	106										
Waihaha - continuity of supply upgrade		350	-	-	-	-	-	-	-	-	-
Waihaha Water - Security of Supply	250										
Water Loss Strategy implementation	350										
Whareroa - treatment compliance upgrade		560	-	-	-	-	-	-	-	-	-
Whareroa Water UV Upgrade	50										
LOS Total	4,773	11,995	17,233	3,355	5,547	4,228	3,043	5,342	10,216	9,066	9,691
Renewal	6,188	6,880	6,552	8,762	10,871	11,276	11,506	12,151	9,863	12,091	10,366
GRAND TOTAL	11,935	24,975	30,025	19,897	22,737	18,970	18,129	17,616	21,276	21,351	22,513

Wastewater

What we do and why we do it

We supply wastewater services to 12 urban areas and small communities throughout the district. We pipe wastewater from people's houses and businesses, treat it, and dispose of it in a safe and environmentally sustainable manner.

Sanitary and reliable wastewater is a critical service for households and businesses. The safe treatment and disposal of wastewater is essential to protect the health of our environment and communities.

We aim to ensure that:

- Our wastewater treatment and disposal systems comply with environmental standards, regulations and resource consents.
- Our wastewater treatment and disposal does not increase nitrogen levels in the Lake Taupō catchment.
- There is sufficient wastewater capacity to meet current demands and future growth.
- Wastewater treatment plants, pump stations, and pipes are maintained in good condition.
- System failures are addressed in a timely fashion.
- Users are satisfied with their wastewater service.

CONTRIBUTION TO COMMUNITY OUTCOMES

These services support the following Community outcomes :	and well-beings:
<ul style="list-style-type: none"> Vibrant places and connected communities Flourishing environment Innovative, thriving economy Resilient communities working in partnership Tangata whenua are acknowledged and respected 	<ul style="list-style-type: none"> Economic Social Environmental Cultural

SIGNIFICANT NEGATIVE EFFECTS

If not managed properly, these activities could have potential significant negative effects on:

- Social well-being: people can become sick if wastewater is not treated and disposed of safely.
- Economic well-being: businesses may not be able to operate if their wastewater is unable to be disposed of.
- Environmental well-being: harmful effects on the environment if we don't dispose of our wastewater appropriately.
- Cultural well-being: disposing of wastewater inappropriately can have significant cultural impacts particularly when wastewater enters waterways.

How we fund these activities

Wastewater is funded primarily by a district-wide rate that applies in areas that have Council wastewater services. See [Funding impact statement - Wastewater](#) for forecast annual funding and expenditure.

Planned investment to improve services

Key focus areas for investment in this plan are:

- providing for growth, including wastewater treatment plant and reticulation upgrades for Kinloch and Taupō, and increasing wastewater capacity for Taupō North
- improving the treatment and disposal of wastewater in Tūrangi and Mangakino with major plant upgrades.

See [Schedule of capital expenditure - Wastewater](#) for details of planned capital investment.

LEVELS OF SERVICE AND PERFORMANCE MEASURES – WASTEWATER

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 – 34 TARGETS			
				2024/25	2025/26	2026/27	2027 –34
Our sewerage system is maintained to prevent sewerage overflows.	WW.01	Number of dry weather sewerage overflows from Council's sewerage system, expressed per 1000 connections.	Achieved (1.4 dry weather overflows per thousand connections)	Less than 3.	Less than 3.	Less than 3.	Less than 3.
We comply with the resource consents conditions relating to our sewerage systems.	WW.02	Number of abatement notices received by Council in relation to sewerage system resource consents.	Achieved	≤ 1 abatement notices	≤ 1 abatement notices	≤ 1 abatement notices	≤ 1 abatement notices
	WW.03	Number of infringement notices received by Council in relation to sewerage system resource consents.	Achieved	0 infringements	0 infringements	0 infringements	0 infringements
	WW.04	Number of enforcement orders received by Council in relation to sewerage system resource consents.	Achieved	0 enforcement orders	0 enforcement orders	0 enforcement orders	0 enforcement orders
	WW.05	Number of successful convictions received by Council in relation to sewerage system resource consents.	Achieved	0 successful convictions	0 successful convictions	0 successful convictions	0 successful convictions
We respond to faults with our sewerage system promptly.	WW.06	Median attendance time: from the time that Council receives notification of a sewerage overflow resulting from a blockage or other fault in Council's sewerage system to the time that service personnel reach the site of the overflow or other fault.	Achieved (0.18 hours)	Less than 1 hour	Less than 1 hour	Less than 1 hour	Less than 1 hour
We resolve faults with our sewerage system promptly.	WW.07	Median resolution time: from the time that Council receives notification of a sewerage overflow resulting from a blockage or other fault in Council's sewerage system, to the time that service personnel confirm resolution of the fault or blockage.	Not achieved (4.14 hours)	Less than 4 hours	Less than 4 hours	Less than 4 hours	Less than 4 hours
Our customers are satisfied with the sewerage network.	WW.08	The number of complaints received by Council on: a) Sewage odour, b) Sewerage system faults, c) Sewerage system blockages; and d) Council's response to issues with its sewerage system. This is expressed per 1000 connections to the sewerage system.	Not Achieved (10.54 per 1000 connections)	Less than 10	Less than 10	Less than 10	Less than 10
We will maintain the reduction in nitrogen discharged from wastewater treatment plants in the Lake Taupō catchment.	WW.09	Maintain the reduction of total nitrogen discharged from wastewater treatment plants within the Lake Taupō catchment. Reduction of 20 percent of the benchmark average has been achieved.	Not achieved (2.2 percent)	Maintain the reduction	Maintain the reduction	Maintain the reduction	Maintain the reduction

FUNDING IMPACT STATEMENT - WASTEWATER

SURPLUS/ (DEFICIT) OF OPERATING FUNDING	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	-	-	-	-	-	-	-	-	-	-	-
Targeted Rates	17,068	21,100	22,163	23,317	24,749	24,872	26,376	26,869	27,074	27,665	27,742
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	301	380	395	411	425	439	453	467	479	492	504
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Total Operating Funding (A)	17,369	21,480	22,558	23,727	25,174	25,311	26,830	27,335	27,554	28,157	28,247
Applications of Operating Funding											
Payments to staff and suppliers	7,199	8,257	8,549	9,633	10,569	9,890	10,986	11,325	10,918	11,382	11,599
Finance Costs	2,652	2,872	2,652	2,504	2,596	2,817	2,800	2,854	2,864	2,657	2,513
Internal charges and overheads applied	1,541	2,205	2,482	2,546	2,452	2,520	2,605	2,366	2,426	2,459	2,165
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Operating Funding (B)	11,392	13,333	13,683	14,682	15,617	15,227	16,391	16,546	16,208	16,498	16,277
Surplus/(Deficit) of Operating Funding (A - B)	5,977	8,146	8,875	9,045	9,558	10,084	10,439	10,790	11,346	11,659	11,970
SURPLUS / (DEFICIT) OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	1,723	1,584	1,741	1,830	2,031	2,007	2,016	2,013	2,042	2,055	2,069
Increase (decrease) in debt	2,124	1,952	5,888	(4,991)	6,763	(21)	(4,168)	3,577	(5,527)	(5,382)	(2,725)
Gross proceeds from sale of assets	-	8	-	22	9	19	15	-	30	15	28
Total Sources of Capital Funding (C)	3,847	3,544	7,629	(3,139)	8,804	2,005	(2,137)	5,590	(3,455)	(3,312)	(628)
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	-	3,064	6,743	5,145	2,640	711	1,537	5,393	-	-	-
- to improve the level of service	8,540	1,697	1,937	1,388	9,475	4,258	35	1,451	-	-	-
- to replace existing assets	3,723	3,625	3,648	3,890	4,958	4,422	6,139	4,294	4,555	4,451	4,063
Increase (decrease) in reserves	(2,440)	3,305	4,176	(4,518)	1,289	2,699	591	5,241	3,336	3,897	7,279
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Capital Funding (D)	9,823	11,691	16,504	5,906	18,362	12,089	8,302	16,379	7,891	8,347	11,342
Surplus/(Deficit) of Capital Funding (C - D)	(5,977)	(8,146)	(8,875)	(9,045)	(9,558)	(10,084)	(10,439)	(10,790)	(11,346)	(11,659)	(11,970)
FUNDING BALANCE ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

SCHEDULE OF CAPITAL EXPENDITURE - WASTEWATER

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
Growth											
Control gates bridge buffer storage tanks		200	2,600	-	-	-	-	-	-	-	-
Kinloch second membrane bio reactor upgrade		-	104	1,621	-	-	-	-	-	-	-
Taupō North wastewater solution		-	-	-	-	173	179	7,368	-	-	-
Taupō primary settling tank #3		-	2,600	-	-	-	-	-	-	-	-
Taupō side stream - solids filtrate treatment		100	1,560	3,242	-	-	-	-	-	-	-
Taupō southern trunk main upgrade		3,911	-	-	-	-	-	-	-	-	-
Taupō transfer pump station upgrade		-	936	-	-	-	-	-	-	-	-
Taupō Wastewater - WWTP Primary Clarifier 3	1,000										
Taupō Wastewater Southern Trunk Main upgrade (stage 1)	4,779										
Whereroa irrigation expansion		-	-	-	-	-	358	-	-	-	-
Growth Total	5,779	4,211	7,800	4,863	-	173	537	7,368	-	-	-
LOS											
Acacia Bay connection to Taupō (Acacia Bay WWTP retained)		-	-	540	2,237	-	-	-	-	-	-
Acacia Bay WAS tank #2		350	-	-	-	-	-	-	-	-	-
Atiamuri WWTP upgrade		-	624	-	-	-	-	-	-	-	-
Mangakino WWTP upgrade		-	-	540	7,270	-	-	-	-	-	-
Taupō WWTP building alteration		200	-	-	-	-	-	-	-	-	-
Taupō WWTP Odour Control					280	1,444					
Tūrangi WW discharge improvements		-	-	381	3,158	3,262	-	-	-	-	-
View Road Land Disposal System expansion	2,761										
Wastewater Connection Botanical Gardens Toilet			260								
Water and Wastewater portable generator and storage shed		-	-	270	-	-	-	-	-	-	-
LOS Total	2,761	550	884	1,732	12,944	4,706	-	-	-	-	-
Renewal	3,723	3,625	3,644	3,829	4,129	4,511	7,174	3,770	4,555	4,451	4,063
GRAND TOTAL	12,263	8,386	12,328	10,424	17,073	9,391	7,711	11,138	4,555	4,451	4,063

Stormwater

What we do and why we do it

We provide stormwater collection and disposal networks to prevent regular flooding of our transport networks, houses, properties and businesses. We do this by providing a primary network of pipes and channels sufficient to cope with the run-off from our roads from frequent rainfall events. We provide a secondary stormwater system including swales, gullies, roads, kerb and channel and both formal and informal overland flow paths sufficient to control stormwater from less frequent rainfall events. We provide pollutant traps and other treatment devices to reduce debris and prevent contaminants from entering our lakes and rivers.

Sanitary, environmentally sustainable, and reliable disposal of stormwater from regular rainfall events is a critical service for households and businesses. The safe management and disposal of stormwater is essential to protect the health of people and the environment.

We aim to ensure that:

- our stormwater networks minimise regular flooding.
- we minimise erosion from the stormwater network.
- stormwater discharges comply with environmental standards, regulations and resource consents.

CONTRIBUTION TO COMMUNITY OUTCOMES

These services support the following Community outcomes :	and well-beings:
<ul style="list-style-type: none"> Vibrant places and connected communities Flourishing environment Innovative, thriving economy Resilient communities working in partnership Tangata whenua are acknowledged and respected 	<ul style="list-style-type: none"> Economic Social Environmental Cultural

SIGNIFICANT NEGATIVE EFFECTS

If not managed properly, these activities could have potential significant negative effects on:

- Social well-being: an inefficient stormwater network may result in flooding of homes and businesses.
- Economic well-being: An inefficient stormwater network may result flooding of the transport network, affecting access to and from households and businesses.
- Environmental well-being: contaminants in stormwater could result in harmful effects on our lakes and rivers.
- Cultural well-being: The inappropriate disposal of stormwater could have cultural impacts.

How we fund these activities

Council's stormwater activities are funded from the general rate applied to all properties in the district. See [Funding impact statement - Stormwater](#) for forecast annual funding and expenditure.

Planned investment to improve services

Key focus areas for investment in this plan are:

- Stormwater flood mitigation improvements
- Installation of additional stormwater improvement devices

See [Schedule of capital expenditure - Stormwater](#) for details of planned capital investment.

LEVELS OF SERVICE AND PERFORMANCE MEASURES – STORMWATER

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 – 34 TARGETS			
				2024/25	2025/26	2026/27	2027 –34
We manage the stormwater network to protect public health and property without compromising the environment	ST.01	The number of flooding events that occur in a territorial authority district	Achieved (0 flooding events)	0 flooding events	0 flooding events	0 flooding events	0 flooding events
	ST.02	For each flooding event, the number of habitable floors affected. (Expressed per 1000 properties connected to the territorial authority’s stormwater system)	N / A (0 flooding events)	0 properties affected by flooding inside the habitable dwelling	0 properties affected by flooding inside the habitable dwelling	0 properties affected by flooding inside the habitable dwelling	0 properties affected by flooding inside the habitable dwelling
	ST.03	The median response time to attend a flooding event, measured from the time that the territorial authority receives notification to the time that service personnel reach the site	N / A (0 flooding events)	≤1hr	≤1hr	≤1hr	≤1hr
	ST.04	The number of complaints received by a territorial authority about the performance of its stormwater system, expressed per 1000 properties connected to the territorial authority’s stormwater system <i>Please note that Council’s stormwater network drains the roading network so there are no properties that connect to the stormwater network. For the purposes of this performance measure, we have considered that each property within the district benefits from the stormwater network and is therefore “connected” to our stormwater network</i>	Achieved (1.06 per 1000 properties)	Less than or equal to 8	Less than or equal to 8	Less than or equal to 8	Less than or equal to 8
We will comply with our resource consent for discharge from our stormwater system	ST.05	Number of abatement notices received by Council in relation to resource consents for discharge from our stormwater system	Achieved	0 abatement notices	0 abatement notices	0 abatement notices	0 abatement notices
	ST.06	Number of infringement notices received by Council in relation to resource consents for discharge from our stormwater system	Achieved	0 infringement notices	0 infringement notices	0 infringement notices	0 infringement notices
	ST.07	Number of enforcement orders received by Council in relation to resource consents for discharge from our stormwater system	Achieved	0 enforcement orders	0 enforcement orders	0 enforcement orders	0 enforcement orders
	ST.08	Number of convictions received by Council in relation to resource consents for discharge from our stormwater system	Achieved	0 convictions	0 convictions	0 convictions	0 convictions

FUNDING IMPACT STATEMENT - STORMWATER

SURPLUS/ (DEFICIT) OF OPERATING FUNDING	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	2,340	2,907	3,220	3,436	3,500	3,869	4,638	4,828	5,680	5,222	5,261
Targeted Rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Total Operating Funding (A)	2,340	2,907	3,220	3,436	3,500	3,869	4,638	4,828	5,680	5,222	5,261
Applications of Operating Funding											
Payments to staff and suppliers	574	1,195	1,315	1,386	1,017	1,157	1,323	1,382	1,430	1,479	1,527
Finance Costs	126	141	183	256	329	455	701	894	929	911	908
Internal charges and overheads applied	555	498	575	597	558	574	596	519	533	544	449
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Operating Funding (B)	1,254	1,834	2,073	2,239	1,903	2,186	2,620	2,795	2,892	2,935	2,884
Surplus/(Deficit) of Operating Funding (A - B)	1,085	1,073	1,147	1,197	1,597	1,683	2,018	2,033	2,788	2,287	2,376
SURPLUS / (DEFICIT) OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(243)	998	1,768	2,262	880	4,469	5,859	1,756	(1,002)	(462)	(463)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Total Sources of Capital Funding (C)	(243)	998	1,768	2,262	880	4,469	5,859	1,756	(1,002)	(462)	(463)
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve the level of service	329	1,109	1,913	2,483	1,201	4,837	6,593	2,572	508	429	440
- to replace existing assets	107	165	172	178	185	191	210	230	250	271	292
Increase (decrease) in reserves	406	798	830	798	1,092	1,125	1,073	988	1,028	1,126	1,181
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Capital Funding (D)	842	2,072	2,915	3,459	2,477	6,152	7,876	3,790	1,786	1,825	1,913
Surplus/(Deficit) of Capital Funding (C - D)	(1,085)	(1,073)	(1,147)	(1,197)	(1,597)	(1,683)	(2,018)	(2,033)	(2,788)	(2,287)	(2,376)
FUNDING BALANCE ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

SCHEDULE OF CAPITAL EXPENDITURE - STORMWATER

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
LOS											
Acacia Bay stormwater culvert and lake outlet		-	-	-	101	445	-	-	-	-	-
Brice Street stormwater flood mitigation		-	-	-	-	362	1,515	82	-	-	-
Crown Rd stormwater pond reticulation		-	-	-	-	28	583	-	-	-	-
Downstream defender - District	308										
Elizabeth Street flood mitigation		-	-	-	-	64	131	2,026	-	-	-
Hawai reserve detention pond	21	234	-	-	-	-	-	-	-	-	-
Huia Street stormwater improvement device		-	-	-	-	-	-	-	508	-	-
Kaimanawa Street stormwater improvement device		-	-	357	-	-	-	-	-	-	-
Kimberly reserve flood mitigation		-	59	46	546	2,853	-	-	-	-	-
Kinloch stormwater improvement device		-	-	-	-	-	-	-	-	-	440
Lake Terrace / Napier Rd stormwater improvement device		-	-	-	-	-	-	-	-	429	-
Mangakino flood mitigation		212	394	-	-	-	-	-	-	-	-
Miro street industrial area reticulation upgrade		48	127	1,979	-	-	-	-	-	-	-
Mobil station stormwater improvement device		377	-	-	-	-	-	-	-	-	-
Motuoapa stormwater flood mitigation around wastewater pump station		55	143	30	-	-	-	-	-	-	-
Motutahae Road stormwater flood mitigation		-	-	-	62	286	33	-	-	-	-
Norman Smith Street/control gates stormwater improvement device		-	-	-	-	-	627	-	-	-	-
Pihanga climate change pipe capacity upgrade		-	-	-	5	191	459	-	-	-	-
Puataata Road stormwater improvement device		-	-	-	-	-	465	-	-	-	-
Pukawa flood mitigation		100	520								
Rifle Range Road stormwater improvement device		-	-	-	422	-	-	-	-	-	-
Spa Road stormwater improvement device		-	-	-	-	436	-	-	-	-	-
Tamatea Road flood protection		-	-	-	65	173	2,779	-	-	-	-
Tui Street stormwater improvement device		-	-	-	-	-	-	463	-	-	-
Tūrangi stormwater flood mitigation (SH1)		55	400	71	-	-	-	-	-	-	-
Two Mile Bay flood mitigation		26	270	-	-	-	-	-	-	-	-
LOS Total	329	1,109	1,913	2,483	1,201	4,837	6,593	2,572	508	429	440
Renewal	107	165	172	178	185	191	210	230	250	271	292
GRAND TOTAL	436	1,274	2,085	2,661	1,385	5,027	6,803	2,801	757	700	732

Transport

What we do and why we do it

Council provides a comprehensive local transport network to allow people and goods to move around the district safely and efficiently. This network includes the provision of local roads, footpaths, streetlights, cycle paths, bridges, bus shelters, traffic signals, carparking and signage.

We also provide education and promotion activities to improve road safety and ensure people enjoy easy access to different modes of transport, such as walking and cycling.

Public transport in the district is operated by Waikato Regional Council, however we determine the appropriate service levels and provide the required Council funding to ensure it is accessible for our residents.

We work in partnership with other transport agencies including the New Zealand Transport Agency, which is responsible for managing the state highways within the Taupō district, and the New Zealand Police, which is responsible for enforcing road rules.

Provision of transport networks to allow for the safe and efficient movement of people and goods is a critical service for households and businesses.

We aim to ensure that:

- our transport networks are safe
- our transport networks are maintained in good condition
- our transport networks are efficient, reliable, and easy to use
- our transport networks are walking and cycling friendly to support sustainable transport choices.

CONTRIBUTION TO COMMUNITY OUTCOMES

These services support the following Community outcomes :	and well-beings:
<ul style="list-style-type: none"> Vibrant places and connected communities Flourishing environment Innovative, thriving economy Resilient communities working in partnership Tangata whenua are acknowledged and respected 	<ul style="list-style-type: none"> Economic Social Environmental Cultural

SIGNIFICANT NEGATIVE EFFECTS

If not managed properly, these activities could have potential significant negative effects on:

- Social well-being: the social costs associated with crashes on our roading network.
- Economic well-being: businesses not being able to transport goods and services efficiently.
- Environmental well-being: effects on the environment from vehicle emissions and contaminants on our transport network entering the stormwater network.

How we fund these activities

Council's transport activities are funded from the general rate applied to all properties in the district. Additionally, the NZ Transport Agency contributes funding towards the delivery of transport services from national fuel taxes and road user charges. See [Funding impact statement - Transport](#) for forecast annual funding and expenditure.

Planned investment to improve services

Key focus areas for investment in this plan are:

- rural road safety improvements
- intersection improvements
- providing for growth through the Northern Access Solution for Taupō (second bridge)
- an increased programme of road maintenance and renewals
- accessibility, walking, and cycling improvements

Our transport investment programme relies heavily on co-funding from the NZ Transport Agency (51%) and council has received a shortfall in the amount of funding it had sought. Council has resolved to adjust the planned investment projects for the first three years of this Long-term Plan based on the NZ Transport Agency's funding approval, this reduced funding will not significantly impact on Levels of Service.

The availability of the NZ Transport Agency's funding is subject to change, based on progress of projects across the whole country. We have retained council's share for transport projects in this Long-term Plan that did not receive NZ Transport Agency funding, in case funding becomes available. We will continue to pursue additional NZ Transport Agency funding. The annual plan process will be used to scope and prioritise these projects to match available funding.

For years 4 – 10 we have retained the full costs of planned projects, and the assumption of 51% funding being achieved.

See [Schedule of capital expenditure - Transport](#) for details of planned capital investment.

LEVELS OF SERVICE AND PERFORMANCE MEASURES – TRANSPORT

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 – 34 TARGETS			
				2024/25	2025/26	2026/27	2027 –34
The number of serious and fatal crashes on Council roads is falling	TR.01	Reduction from the previous financial year in the number of fatalities and serious injury crashes on the local road network	Achieved (A reduction of five serious crashes / deaths from the previous year. There were four deaths and 10 serious crashes)	Decrease from previous year	Decrease from previous year	Decrease from previous year	Decrease from previous year
That our roading network is adequately maintained and in good condition	TR.02	The average quality of ride on a sealed road network, measured by percentage of smooth travel exposure Methodology in line with NZTA Smooth Travel Exposure (STE) Index for sealed roads.	Achieved 95 percent for all roads (rural and urban)	At least 90 percent	At least 90 percent	At least 90 percent	At least 90 percent
	TR.03	The percentage of the sealed local road network that is resurfaced.	Not achieved 1.5 percent for all roads (rural and urban)	At least 3 percent	At least 3 percent	At least 3 percent	At least 3 percent
Footpaths are adequately maintained and in good condition	TR.04	Percentage of footpaths in the district that fall within the level of service or service standard for the condition of footpaths that is set out in the Territorial Local Authority's Asset Management Plans (maintenance intervention when displacement is greater than 10mm for Taupō CBD, Taupō urban areas and Tūrangi and other urban areas). Please note that we plan to undertake this survey every two years	Not assessed (91 percent in 2021/22)	Not assessed	80 percent	Not assessed	80 percent (in the years assessed)
We will respond to customer service requests.	TR.05	Percentage of customer service requests relating to council roads and footpaths that are responded to within five working days	Achieved (90 percent)	At least 90 percent	At least 90 percent	At least 90 percent	At least 90 percent

FUNDING IMPACT STATEMENT - TRANSPORT

SURPLUS/ (DEFICIT) OF OPERATING FUNDING	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	9,633	13,055	14,169	14,619	14,899	15,576	17,556	21,085	25,937	28,051	29,133
Targeted Rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	2,417	2,811	2,992	3,104	3,250	3,322	3,451	3,538	3,651	3,780	3,860
Fees and charges	172	171	176	182	188	193	198	204	209	214	219
Local authorities fuel tax, fines, infringement fees, and other receipts	421	920	949	980	1,009	1,038	1,068	1,096	1,125	1,153	1,180
Internal charges and overheads recovered	510	-	-	-	-	-	-	-	-	-	-
Total Operating Funding (A)	13,152	16,957	18,287	18,884	19,346	20,130	22,273	25,923	30,922	33,199	34,392
Applications of Operating Funding											
Payments to staff and suppliers	5,929	7,615	8,393	8,638	8,621	8,794	9,109	9,346	9,639	9,939	10,162
Finance Costs	1,450	1,302	1,268	1,367	1,574	1,802	2,851	4,734	5,088	4,241	3,695
Internal charges and overheads applied	1,541	1,744	1,952	2,036	1,894	1,949	2,025	1,853	1,901	1,920	1,709
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Operating Funding (B)	8,920	10,661	11,613	12,041	12,089	12,545	13,984	15,933	16,628	16,099	15,566
Surplus/(Deficit) of Operating Funding (A - B)	4,232	6,296	6,673	6,843	7,257	7,585	8,288	9,990	14,294	17,100	18,825
SURPLUS / (DEFICIT) OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	3,374	3,006	4,105	4,824	6,255	5,888	6,496	5,263	5,564	5,091	5,864
Development and financial contributions	1,102	2,331	2,933	3,101	3,418	3,416	3,424	3,412	3,453	3,473	3,497
Increase (decrease) in debt	(2,101)	2,046	4,444	4,086	4,227	4,175	40,134	38,403	(27,290)	(12,086)	(13,779)
Gross proceeds from sale of assets	-	23	10	-	-	22	46	-	11	-	11
Total Sources of Capital Funding (C)	2,375	7,406	11,492	12,010	13,899	13,501	50,100	47,078	(18,262)	(3,522)	(4,407)
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	-	354	792	1,140	1,278	1,391	33,063	33,823	380	213	606
- to improve the level of service	6,646	3,216	4,821	4,317	5,964	6,149	11,236	9,217	3,110	1,214	1,170
- to replace existing assets	3,543	7,811	9,176	11,028	9,745	8,876	10,503	10,389	10,207	10,178	11,915
Increase (decrease) in reserves	(3,581)	2,321	3,376	2,368	4,169	4,670	3,587	3,639	(17,664)	1,972	728
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Capital Funding (D)	6,607	13,701	18,165	18,854	21,156	21,086	58,389	57,068	(3,968)	13,578	14,419
Surplus/(Deficit) of Capital Funding (C - D)	(4,232)	(6,296)	(6,673)	(6,843)	(7,257)	(7,585)	(8,288)	(9,990)	(14,294)	(17,100)	(18,825)
FUNDING BALANCE ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

SCHEDULE OF CAPITAL EXPENDITURE - TRANSPORT

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
Growth											
Crown Road and Napier Road intersection		-	-	-	-	113	1,392	1,788	-	-	-
Footpath link at Nga Roto Estate		37	-	-	-	-	-	-	-	-	-
Footpath Napier Road to Crown Road		-	152	157	-	-	-	-	-	-	-
Northern Gateway		150	155	160	439	452	37,249	38,254	-	-	-
Wairakei Drive and Karetoto Road intersection		25	202	-	-	-	-	-	-	-	-
Whangamata Road improvements	1,726										
Growth Total	1,726	211	509	316	439	564	38,641	40,041	-	-	-
LOS											
Accessibility audit improvements (Including Lake Settlements)		200	206	213	110	113	116	119	-	-	-
Arrowsmith Avenue and Shephard Road intersection		-	-	-	55	564	580	-	-	-	-
Broadlands Road improvements		147	152	157	-	56	406	417	-	-	-
Broadlands Road into off road highway &/or Centennial Drive		-	-	43	165	169	-	-	-	-	-
Bus infrastructure	64										
Bus infrastructure (urban bus services)		25	25	13	11	28	12	30	12	-	-
Bus shelters on school bus routes		10	10	11	-	11	-	12	-	13	-
Crossing facilities on Spa Road		39	76	-	-	-	-	-	-	-	-
Crossing point on Tongariro St at Victorias		25	-	-	-	-	-	-	-	-	-
Cycle facilities	170										
Cycling facilities		25	25	26	55	56	58	60	61	63	64
Flag lighting at high risk rural intersections		12	13	13	-	-	-	-	-	-	-
Footpath connection airport to Waitahanui		-	-	-	-	847	870	894	917	-	-
Footpath construction		-	126	130	274	282	290	298	61	63	64
Footpath extension along south side of Redoubt Street Tongariro Street to Tennis Club		-	25	26	-	-	-	-	-	-	-
Footpath link on Ingle Avenue		17	-	-	-	-	-	-	-	-	-
Footpaths & connections through accessways (Kuratau)						226	174	179	-	-	-
Guardrail & drainage improvements on Forest Road		15	152	-	-	-	-	-	-	-	-
Guardrail installation - district wide		-	155	160	-	-	-	-	-	-	-
Harbour area/marina - Parakiri		-	206	213	-	-	-	-	-	-	-
Huka Falls Footpath Stage 3	558										
Infill lighting		40	41	43	-	-	-	-	-	-	-
Install bus shelters and associated infrastructure	60										
Kinloch footbridge		-	-	-	329	-	-	-	-	-	-
Lake Terrace and Mere Street activation		-	-	37	-	-	116	596	611	-	-
Lake Terrace and Ruapehu Street platform		-	-	160	165	-	-	-	-	-	-
Lighting along footpaths	175	25	25	26	-	-	-	-	-	-	-
Local road improvements	155										
Low cost low risk programme	21										
Minor safety improvements	229										
Mokai Marae safety improvements - Forest Road & Tirohanga Road		50	52	-	-	-	-	-	-	-	-
Napier Road and Lake Terrace intersection		-	-	-	-	-	-	95	1,223	1,253	-
New footpaths in Kinloch		49	51	52	110	113	-	-	-	-	-

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
New road marking & signs - (including new Marae signage)		60	52	64	27	51	29	30	31	31	58
New signs & road marking	48										
Off road highway gate		-	155	-	-	-	-	-	-	-	-
Omori / Kuratau slip		-	354	-	-	-	-	-	-	-	-
Omori playground parking		132	-	-	-	-	-	-	-	-	-
On street parking	42	40	41	43	44	45	46	48	49	50	51
Parking area opposite Two Mile Bay		-	124	213	-	-	-	-	-	-	-
Pedestrian facilities	200										
Pedestrian/cycle bridge Riverside Park to Woolworths		-	-	-	-	-	-	-	-	125	641
Pihanga Road and Waipapa Road, Kuratau		-	-	-	77	-	-	-	-	-	-
Poihipi Road improvements		338	253	261	-	-	-	-	-	-	-
Pukenamu Road/Wharewaka Road closure		-	26	-	-	-	-	-	-	-	-
Rakanui industrial area lighting improvements		-	-	-	110	113	-	-	-	-	-
Resilience improvements - Slips & embankments investigation		-	152	157	329	-	-	-	-	-	-
Resilient connection to Omori Road & Kuratau		-	-	-	55	226	232	-	-	-	-
Rifle Range Road and Mere Street intersection		-	-	213	1,646	1,129	-	-	-	-	-
Rural berm drainage widening & improvements		30	31	32	-	-	-	-	-	-	-
School travel plan infrastructure		196	228	235	494	-	-	-	-	-	-
Seal extension	584	600	619	639	658	677	696	715	734	-	-
Second bridge requirements analysis and concept solutions	250										
Shared path on Lake Road, Mangakino		250	258	-	-	-	-	-	-	-	-
Speed management infrastructure		98	101	104	219	226	232	-	-	-	-
Streetlight lighting Anzac Memorial Drive		120	-	-	-	-	-	-	-	-	-
Streetlight lighting Lake Terrace between Wharewaka Road and Ernest Kemp Rise		147									
Taharepa Road and Crown Road intersection		100	516	1,065	-	-	-	-	-	-	-
Tauhara Road and AC Baths Avenue intersection		39	202	522	-	-	-	-	-	-	-
Tauhara Road and Spa Road intersection		-	-	-	-	-	-	-	-	63	1,282
Taupō CBD enhancements for Ruapehu and Horomatangi Streets		-	-	107	549	564	580	596	-	-	-
Tirohanga Road improvements	164	25	354	365	768	-	-	-	-	-	-
Titirapunga Street and Roberts Street intersection		350	206	-	-	-	-	-	-	-	-
Tūrangi Kerb & Channel	2,200										
Two Mile Bay parking improvements		50									
Underpass safety enhancement		50	52	-	-	-	-	-	-	-	-
Vehicles for pedal safe/road safety team		65	-	-	-	-	75	-	-	-	-
Waikato Street resurfacing at Taupō nui a Tia college		-	52	-	-	-	-	-	-	-	-
Wairakei Drive and Lake Terrace cycle lanes		39	51	52	-	-	-	-	-	-	-
Wairakei Drive footpath		-	-	-	-	282	580	-	-	-	-
Wairakei Drive shared path (control gates hill)		-	-	-	55	564	870	-	-	-	-
Wairakei Drive steam bridge cycle & pedestrian connection		-	-	-	55	339	580	-	-	-	-
Whangamata Road Safety Improvements		49	329	339	713	734	-	-	-	-	-
Zebra crossing improvements		39	40	42	88	90	93	-	-	-	-
LOS Total	4,920	3,495	5,535	5,774	7,158	7,507	6,637	4,088	3,699	1,661	2,160
Renewal	3,543	7,675	8,745	10,395	9,390	8,345	9,522	9,300	9,998	9,945	11,530
Grand Total	10,188	11,380	14,789	16,486	16,987	16,416	54,801	53,429	13,697	11,606	13,690

Waste and environmental management

What we do and why we do it

We provide a comprehensive solid waste management system for refuse and recyclables, including the following services:

Litter control	the provision of public bins and litter collection.
Solid waste collection	kerbside rubbish collection in our urban areas
Solid waste disposal	kerbside recycling collection in our urban areas, and the operation of five transfer stations around the district and Council's landfill and resource recovery centre at Broadlands Road.

We provide these services to ensure that our district looks attractive and prevent harm to our communities and environment from the inappropriate disposal of our waste.

Sanitary and environmentally-responsible waste collection and disposal is a critical service for households and businesses.

We aim to ensure that:

- we provide suitable rubbish collection and disposal services across the whole district
- our rubbish collection and disposal services are environmentally sustainable and support the minimisation of waste
- our rubbish collection and disposal services are efficient, reliable, safe, and easy to use
- our landfill and transfer stations comply with environmental standards, regulations and resource consents.

CONTRIBUTION TO COMMUNITY OUTCOMES

These services support the following Community outcomes:	and well-beings:
<ul style="list-style-type: none"> Vibrant places and connected communities Flourishing environment Innovative, thriving economy Resilient communities working in partnership Tangata whenua are acknowledged and respected 	<ul style="list-style-type: none"> Economic Social Environmental Cultural

SIGNIFICANT NEGATIVE EFFECTS

If not managed properly, these activities could have potential significant negative effects on:

- Social well-being: our residents could be harmed if our waste isn't disposed of properly.
- Economic well-being: local businesses may not be able to operate efficiently if they are unable to dispose of their waste.
- Environmental well-being: the inappropriate disposal of waste can have harmful effects on our environment.
- Cultural well-being: the inappropriate disposal of waste can have negative cultural impacts.

How we fund these activities

Litter control is funded from the general rate applied to all properties in the district.

Kerbside rubbish collection is funded from fees and charges placed on the bags.

Solid waste disposal, including kerbside recycling collection, and the provision of council's landfill and transfer stations, is majority funded by disposal fees and charges, with the rest funded by a district-wide rate on all properties in the district.

See [Funding impact statement -Waste and environmental management](#) for forecast annual funding and expenditure.

Planned investment to improve services

Key focus areas for investment in this plan are:

- Installing a gas flare for Broadlands Road Landfill to reduce greenhouse gas emissions
- Improvements to the Broadlands Road transfer station, including a new covered area for the separation and storage of reusable materials including wood and construction and demotion waste.

See [Schedule of capital expenditure - Waste and environmental management](#) for details of planned capital investment.

LEVELS OF SERVICE AND PERFORMANCE MEASURES – WASTE AND ENVIRONMENTAL MANAGEMENT

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 – 34 TARGETS			
				2024/25	2025/26	2026/27	2027 –34
We will divert suitable waste from landfill	WM.01	The quantity of material (tonnes) diverted from landfill as a percentage of the total waste stream	Not Achieved (46.7 percent)	48 percent	48 percent	49 percent	50 percent
We comply with the resource consent conditions for our landfills	WM.01	Percentage of resource consent conditions for our landfills that are complied with	Achieved (100 percent compliance)	100 percent	100 percent	100 percent	100 percent

FUNDING IMPACT STATEMENT - WASTE AND ENVIRONMENTAL MANAGEMENT

SURPLUS/ (DEFICIT) OF OPERATING FUNDING	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	822	854	875	900	923	945	967	985	1,006	1,025	1,043
Targeted Rates	3,474	3,825	5,717	5,690	4,725	5,700	5,796	5,857	5,935	5,982	5,916
Subsidies and grants for operating purposes	540	640	656	674	691	707	723	739	756	771	787
Fees and charges	5,275	6,550	7,005	7,194	7,374	7,551	7,724	7,895	8,068	8,238	8,402
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	552	584	621	638	656	681	688	705	720	728
Total Operating Funding (A)	10,111	12,421	14,837	15,078	14,349	15,559	15,892	16,164	16,469	16,736	16,876
Applications of Operating Funding											
Payments to staff and suppliers	9,128	10,721	13,077	12,925	11,984	12,526	12,818	13,105	13,395	13,676	13,955
Finance Costs	90	88	75	67	215	357	338	318	296	273	258
Internal charges and overheads applied	587	1,091	1,164	1,222	1,249	1,286	1,343	1,347	1,382	1,412	1,423
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Operating Funding (B)	9,805	11,900	14,316	14,213	13,448	14,169	14,500	14,770	15,073	15,361	15,636
Surplus/(Deficit) of Operating Funding (A - B)	306	521	521	865	901	1,390	1,392	1,394	1,396	1,375	1,240
SURPLUS / (DEFICIT) OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	-	-	-	-	2,158	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(401)	89	(141)	(13)	6,863	(654)	(616)	(613)	(605)	(571)	(290)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Total Sources of Capital Funding (C)	(401)	89	(141)	(13)	9,021	(654)	(616)	(613)	(605)	(571)	(290)
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve the level of service	11	336	119	174	9,191	-	-	-	-	-	-
- to replace existing assets	139	227	255	239	288	269	281	287	293	313	319
Increase (decrease) in reserves	(245)	48	7	439	444	467	496	494	498	491	631
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Capital Funding (D)	(95)	610	381	852	9,922	736	777	781	791	804	950
Surplus/(Deficit) of Capital Funding (C - D)	(306)	(521)	(521)	(865)	(901)	(1,390)	(1,392)	(1,394)	(1,396)	(1,375)	(1,240)
FUNDING BALANCE ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

SCHEDULE OF CAPITAL EXPENDITURE - WASTE AND ENVIRONMENTAL MANAGEMENT

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
LOS											
Gas Flare		-	51	53	2,698	-	-	-	-	-	-
Leachate pipe upgrade		-	-	-	273	-	-	-	-	-	-
Mangakino transfer station upgrade		-	90	-	-	-	-	-	-	-	-
New lined cell		-	-	-	1,306	-	-	-	-	-	-
New street recycling bins	11										
Power upgrade Broadlands transfer station		220	-	-	-	-	-	-	-	-	-
Taupō Refuse Transfer Station upgrade		-	-	121	4,839	-	-	-	-	-	-
Tūrangi recyclables storage shed extension		77	-	-	-	-	-	-	-	-	-
Waste compactor bin		39	-	-	-	-	-	-	-	-	-
Whareroa transfer station upgrade		-	-	-	101	-	-	-	-	-	-
LOS Total	11	336	141	174	9,216	-	-	-	-	-	-
Renewal	139	227	232	239	262	269	281	287	293	313	319
GRAND TOTAL	150	562	374	412	9,479	269	281	287	293	313	319

Community facilities

What we do and why we do it

We provide a range of community facilities across the district to provide opportunities for arts, culture, recreation and sporting activities that support Taupō district being a great place to live, work, and visit. These facilities include:

- Libraries in Taupō, Tūrangi and Mangakino
- Heritage, Culture & Public Art – including the Taupō Museum and Art Gallery
- The Great Lake Centre, Taupō Events Centre, Waiora House and community halls
- AC Baths, the Tūrangi Turtle Pools and the Mangakino Community Pool
- Sportsgrounds, parks, reserves, playgrounds and gardens
- Public conveniences
- Cemeteries

We aim to ensure that:

- Our community facilities are highly used, valued, and meet the community's needs
- Our community facilities are safe, well maintained, and attractive for users.
- Our community facilities are inclusive and accessible so everyone in our community can get out and enjoy them.
- Our community facilities support a range of activities for different interests, ages, and abilities.
- Our community reserves enhance the local environment.
- These are mostly non-critical services, but we provide them to support our district being an enjoyable and attractive place to live with good amenities. These services support the wellbeing of residents, support attracting visitors, and support attracting and retaining workers and businesses.

CONTRIBUTION TO COMMUNITY OUTCOMES

These services support the following Community outcomes :	and well-beings:
<ul style="list-style-type: none"> Vibrant places and connected communities Innovative, thriving economy Resilient communities working in partnership Tangata whenua are acknowledged and respected 	<ul style="list-style-type: none"> Economic Social Cultural

SIGNIFICANT NEGATIVE EFFECTS

If not managed properly, these activities could have potential significant negative effects on:

- Social well-being: our residents may not be able to provide for their mental and physical well-being if our facilities do not meet the needs of our communities.
- Environmental well-being: there may be harmful effects on our environment if our facilities such as cemeteries aren't managed properly.

How we fund these activities

Community facilities are majority funded by the general rate applied to all properties in the district. A small proportion of the required funding comes from fees and charges paid by users. See [Funding impact statement - Community facilities](#) for forecast annual funding and expenditure.

Planned investment to improve services

Key focus areas for investment in this plan are:

- New and improved community facilities for Tūrangi.
- Improvements to lakefront reserves at Mangakino, Kinloch, and Wharewaka.
- Upgrades to Owen Delany Park.
- Lakeshore erosion management.
- Increased indoor court space in Taupō.
- An investment in new and improved play spaces for older kids.

See [Schedule of capital expenditure - Community facilities](#) for details of planned capital investment.

LEVELS OF SERVICE AND PERFORMANCE MEASURES – COMMUNITY FACILITIES

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 – 34 TARGETS			
				2024/25	2025/26	2026/27	2027 –34
The library is accessible and offers a range of services for the community	CF.01	The total number of physical items loaned to library members is maintained or increased	Achieved (236,406 physical items)	At least 227,303 physical items	At least 227,303 physical items	At least 227,303 physical items	At least 227,303 physical items
	CF.02	The total number of e-books loaned to library members is maintained or increased	Achieved (54,471 e-books/e-audio items loaned)	At least 30,367 e-books/e-audio items loaned	At least 30,367 e-books/e-audio items loaned	At least 30,367 e-books/e-audio items loaned	At least 30,367 e-books/e-audio items loaned
	CF.03	The number of active library card users is maintained or increased	Not achieved (7,346 members used their library cards against a target of 8,285)	At least 7,346 members used their library card	At least 7,346 members used their library card	At least 7,346 members used their library card	At least 7,346 members used their library card
	CF.04	The percentage of library users who indicated that they were satisfied with their experience.	New measure	75%	75%	75%	75%
The Great Lake Centre and Taupō Events Centre are accessible and provide the community with a range of services	CF.05	The occupancy rate of the Great Lake Centre and Taupō Events Centre	Achieved (Taupō Events Centre – 109 percent Great Lake Centre – 95 percent)	The Great Lake Centre and Taupō Events Centre are occupied at least 84 percent of the time	The Great Lake Centre and Taupō Events Centre are occupied at least 84 percent of the time	The Great Lake Centre and Taupō Events Centre are occupied at least 84 percent of the time	The Great Lake Centre and Taupō Events Centre are occupied at least 84 percent of the time
Residents and visitors are satisfied with the exhibitions at the Taupō Museum and Art Gallery	CF.06	Total number of visitors (physical and virtual) to the museum is maintained or increased	Achieved (There were 22,937 physical visitors, 12,313 unique pageviews on website and 3,980 Facebook visits)	Visits are maintained or increased	Visits are maintained or increased	Visits are maintained or increased	Visits are maintained or increased
	CF.07	Number of exhibitions is maintained or increased	Achieved (three in-house exhibitions; seven local /visitor exhibitions; one touring exhibition)	Exhibitions are maintained or increased	Exhibitions are maintained or increased	Exhibitions are maintained or increased	Exhibitions are maintained or increased
	CF.08	The percentage of Taupō Museum and Art Gallery users who indicated that they were satisfied with their experience.	New measure	75%	75%	75%	75%

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 – 34 TARGETS			
				2024/25	2025/26	2026/27	2027 –34
Residents and visitors are satisfied with the parks, open spaces, playgrounds and sports grounds	CF.09	Percentage of service requests responded to relating to Council-owned parks and open space	Achieved (95 percent)	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days
	CF.10	Percentage of service requests responded to relating to Council playgrounds	Achieved (100 percent)	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days
	CF.11	Percentage of service requests responded to relating to sportsgrounds	Not achieved (84.2 percent)	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days
Our pools are safe, well maintained, and attractive for users	CF.12	We maintain Pool Safe accreditation at AC Baths and Tūrangi Turtle Pools	Achieved	Pool safe accreditation maintained	Pool safe accreditation maintained	Pool safe accreditation maintained	Pool safe accreditation maintained
	CF.13	The percentage of pool users who indicated that they were satisfied with their experience.	New measure	75%	75%	75%	75%
Public toilets are clean, safe and fit for purpose	CF.14	Percentage of service requests responded to relating to public toilets	Achieved (100 percent)	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days	At least 90 percent responded to within 5 working days

FUNDING IMPACT STATEMENT - COMMUNITY FACILITIES

SURPLUS/ (DEFICIT) OF OPERATING FUNDING	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	21,969	25,112	26,496	29,558	32,786	34,757	37,044	35,195	36,000	37,277	38,390
Targeted Rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	140	113	116	119	122	125	128	130	133	136	139
Fees and charges	2,141	2,875	3,047	3,133	3,214	3,297	3,379	3,458	3,538	3,618	3,657
Local authorities fuel tax, fines, infringement fees, and other receipts	2	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	768	1,496	1,575	1,688	1,707	1,762	1,829	1,832	1,885	1,933	1,939
Total Operating Funding (A)	25,020	29,596	31,235	34,498	37,829	39,941	42,380	40,616	41,557	42,965	44,125
Applications of Operating Funding											
Payments to staff and suppliers	12,864	15,767	16,575	17,840	18,833	19,137	20,014	20,560	21,136	21,650	21,945
Finance Costs	1,947	1,579	1,587	1,891	2,082	2,266	2,476	2,724	2,630	2,816	2,847
Internal charges and overheads applied	5,239	6,863	7,179	7,565	7,671	7,893	8,101	8,161	8,363	8,473	8,451
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Operating Funding (B)	20,050	24,210	25,341	27,296	28,585	29,296	30,591	31,445	32,129	32,939	33,243
Surplus/(Deficit) of Operating Funding (A - B)	4,970	5,386	5,894	7,202	9,243	10,645	11,789	9,171	9,427	10,026	10,882
SURPLUS / (DEFICIT) OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	525	-	678	-	1,720	4,203	552	218	1,133	1,132	-
Development and financial contributions	916	2,681	3,117	3,339	3,688	3,688	3,689	3,668	3,710	3,730	3,749
Increase (decrease) in debt	3,248	1,825	8,258	11,048	(4,011)	9,731	873	(993)	(1,040)	6,691	(7,833)
Gross proceeds from sale of assets	-	118	76	32	142	39	183	110	45	136	111
Total Sources of Capital Funding (C)	4,689	4,624	12,130	14,418	1,539	17,661	5,296	3,003	3,848	11,689	(3,973)
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	1,642	1,678	2,559	5,920	4,445	8,640	6,699	6,974	1,925	6,999	1,082
- to improve the level of service	5,836	3,944	8,775	9,173	7,865	12,323	10,174	1,444	3,834	5,422	857
- to replace existing assets	1,909	3,594	4,850	5,404	4,488	4,173	5,701	5,022	5,888	6,221	2,779
Increase (decrease) in reserves	272	794	1,839	1,123	(6,016)	3,170	(5,488)	(1,265)	1,629	3,074	2,191
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Capital Funding (D)	9,659	10,010	18,023	21,620	10,782	28,306	17,086	12,174	13,276	21,715	6,909
Surplus/(Deficit) of Capital Funding (C - D)	(4,970)	(5,386)	(5,894)	(7,202)	(9,243)	(10,645)	(11,789)	(9,171)	(9,427)	(10,026)	(10,882)
FUNDING BALANCE ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

SCHEDULE OF CAPITAL EXPENDITURE - COMMUNITY FACILITIES

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
Growth											
New playgrounds on neighbourhood reserves	126										
Cemeteries interment infrastructure	95										
Community Reserve improvements Taupō North		-	-	-	-	221	-	-	-	-	246
Local and/or community reserve improvements				-	324	221	170	347		362	307
New neighbourhood reserves	1,421										
Playground improvements on reserves land 24-34 Taupō North							486	497			
Playground improvements on reserves land 24-34 Taupō South			441		464		486		508		529
Secombe Park development plan		40	492	84	432	-	-	-	-	-	-
Taupō North - reserve land purchases for new local parks							1,227	1,254			
Taupō South - reserve land purchases for new local parks		1,631		4,292		4,504		4,709		4,914	
Wharewaka Point reserve development plan		40	41	505	2,590	619	-	-	-	-	-
Growth Total	1,642	1,711	974	4,881	3,809	5,565	2,368	6,807	508	5,276	1,082
LOS											
Atiamuri footpath		46	-	-	-	-	-	-	-	-	-
Community art space		22	-	-	-	-	-	-	-	-	-
Community heritage space redevelopment		180	-	-	-	-	-	-	-	-	-
Crown Park sports equipment		110	-	-	-	-	-	-	-	-	-
Digitisation of local history material	21										
Erosion Control - Kuratau foreshore	75										
Erosion Control - Taupō Bay including Lake Terrace Cliffs	1,002										
Extension to Kinloch Hall		120	738	-	-	-	-	-	-	-	-
Fencing contributions (Fencing Act requirement)	21										
Great Lake Taupō shared path		80	82	4,211	-	-	-	-	-	-	-
Hickling park - 2nd hockey turf		-	-	-	-	-	-	332	2,580	-	-
Investment in Tūrangi Town informed by Tūrangi Spatial Plan					7,692	10,098	-	-	-	-	-
Kinloch lakefront development plan		-	-	-	-	-	-	92	189	5,786	-
Library books	316	315	323	332	340	348	356	364	372	380	387
Mangakino lakefront development plan		304	886	2,105	863	-	-	-	-	-	-
Minor Building Projects	250										
Northcroft Reserve provision for market operations		256	-	-	-	-	-	-	-	-	-
Off-lead dog exercise areas		-	-	-	-	265	-	-	-	-	-
Owen Delany Park machinery & plant		115,500	-	-	-	-	-	-	-	-	-
Owen Delany Park sports equipment		15,400	-	-	-	-	-	-	-	-	-

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
Owen Delany Park upgrade	3,543	-	5,125	4,421	-	-	-	-	-	-	-
Playground improvements	263										
Playground shade improvements		300	615	632	324	331	339	347	354	362	369
Portable changeroom infrastructure		330	-	-	-	-	-	-	-	-	-
Project Watershed/Lakeshore erosion		-	1,507	-	289	3,674	22	288	-	-	-
Public Art	25										
Public conveniences		-	164,000	505,296	-	-	-	-	-	-	-
Recycling, rubbish and dog litter bins		149	-	-	-	-	-	-	-	-	-
Reserve resilience		37	15	11	-	-	-	-	-	-	-
Reserve security and safety		64	66	67	69	71	72	74	76	77	79
Riverside Park/Amphitheatre - power and lighting switchboard upgrade		91	-	-	-	-	-	-	-	-	-
Sculpture Trail		20	10	-	13	-	16	-	19	-	22
Taupō Event Centre 4th court				-	-	-	12,885	-	-	-	-
Taupō Event Centre install anchor points on TEC roof		37	-	-	-	-	-	-	-	-	-
Tongariro Street, Tongariro North Domain power and Northcroft Reserve upgrades		490	221	-	-	-	-	-	-	-	-
Tūrangi Turtle Pools - dual HVAC/pool heating upgrade	320										
Tūrangitukua Park - Hirangi Rd carpark drainage		500	-	-	-	-	-	-	-	-	-
Tūrangitukua Park - Te Aonini carpark seal		385	-	-	-	-	-	-	-	-	-
Two Mile Bay parking improvements		50	923	-	-	-	-	-	-	-	-
Youth play spaces		35	-	-	86	884	904	148	1,889	1,886	-
LOS Total	5,836	4,051	10,675	12,284	9,675	15,671	14,595	1,645	5,478	8,491	857
Renewal	1,909	3,455	4,536	3,332	3,314	3,899	5,610	4,988	5,661	4,875	2,779
GRAND TOTAL	9,387	9,217	16,184	20,497	16,799	25,135	22,573	13,440	11,646	18,641	4,717

Regulatory and emergency management

What we do and why we do it

We undertake the following activities:

Regulatory services	<p>Council undertakes regulatory activities to ensure that our residents are safe and protected from nuisance. This includes:</p> <ul style="list-style-type: none"> Animal and noise control Processing building consent applications, inspecting buildings, and enforcing the Building Act 2004. Processing resource consents and ensuring compliance with the District Plan and resource consent conditions. Registering, and ensuring compliance with regulations for food and health premises, alcohol outlets, and electronic gaming machines. Parking enforcement
Emergency management	<p>Council undertakes Civil Defence and Emergency Management activities to ensure that our local communities and businesses are prepared for when an emergency happens. This includes undertaking public awareness and educational campaigns, training exercises and local response planning.</p>

These are mostly mandated functions of Council that support the safety and wellbeing of residents.

CONTRIBUTION TO COMMUNITY OUTCOMES

These services support the following Community outcomes :	and well-beings:
<ul style="list-style-type: none"> Vibrant places and connected communities Resilient communities working in partnership Innovative, thriving economy 	<ul style="list-style-type: none"> Economic Social

SIGNIFICANT NEGATIVE EFFECTS

If not managed properly, these activities could have potential significant negative effects on:

- Economic well-being: unnecessary regulation could make it difficult for new and existing businesses to operate.
- Social well-being: effective management and delivery is needed to ensure public safety. Poor emergency management may also mean any emergencies take longer to resolve, placing further pressure on our communities.

How we fund these activities

Regulatory services are funded from a mix of registration and application fees and charges, district-wide rates, and the general rate applied to all properties in the district. Emergency management activities are funded by district-wide rates applied to all properties in the district. See [Funding impact statement - Regulatory and emergency management](#) for forecast annual funding and expenditure.

Planned investment to improve services

See [Schedule of capital expenditure - Regulatory and emergency management](#) for details of planned capital investment.

LEVELS OF SERVICE AND PERFORMANCE MEASURES – REGULATORY AND EMERGENCY MANAGEMENT

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 – 34 TARGETS			
				2024/25	2025/26	2026/27	2027 – 34
We process resource consents within legislative timeframes which ensures that property developments are in line with District Plan policy goals	RE.01	Percentage of resource consents processed within statutory timeframes as specified under the Resource Management Act 1991	Not achieved (96.3 percent)	90 percent	90 percent	90 percent	90 percent
	RE.02	Percentage of resource consents monitored to ensure they comply with the conditions of consent	Achieved (100 percent)	100 percent	100 percent	100 percent	100 percent
We process building consents within legislative timeframes	RE.03	Percentage of all building consents applications processed within 20 working days as specified under the Building Act 2004 Section 48(1)	Not achieved (79.13 percent)	90 percent	90 percent	90 percent	90 percent
	RE.04	Percentage of Building Warrants of Fitness audited yearly	Achieved (52 percent)	At least 55 percent	At least 60 percent	At least 65 percent	2027/28 - at least 70 percent 2028/29 - at least 75 percent 2029/30 onwards - at least 80 percent
	RE.05	Council will maintain accreditation as a Building Consent Authority	N/A (New measure)	Maintain accreditation	Maintain accreditation	Maintain accreditation	Maintain accreditation
We maintain a register of dogs in the district	RE.06	Percentage of known dogs that are registered each year	Achieved (99.2 percent)	At least 99 percent	At least 99 percent	At least 99 percent	At least 99 percent
We respond promptly to food safety, dogs and noise complaints	RE.07	Percentage of noise complaints that are responded to within two hours	Achieved (100 percent)	At least 95 percent	At least 95 percent	At least 95 percent	At least 95 percent
	RE.08	Food safety – Percentage of food complaints responded to within two working days	Achieved (100 percent)	At least 80 percent	At least 80 percent	At least 80 percent	At least 80 percent
	RE.09	Dog control – percentage of initial response within 24 hours for dog control complaints	Achieved (100 percent)	95 percent	95 percent	95 percent	95 percent
We inspect health, alcohol and food premises regularly	RE.10	Percentage of health (funeral homes, camping grounds, hairdressers) premises that are registered and inspected annually to ensure they meet minimum legislative standards	Achieved (100 percent)	100 percent	100 percent	100 percent	100 percent
	RE.11	Percentage of food premises that are registered and inspected/audited as required to ensure they meet minimum legislative standards	Achieved (100 percent)	100 percent	100 percent	100 percent	100 percent
	RE.12	Percentage of alcohol premises that are registered and inspected annually to ensure they meet the legislative minimum standards	Achieved (100 percent)	100 percent	100 percent	100 percent	100 percent
We are prepared for emergencies	RE.13	The evaluation of annual exercise as a measure of effectiveness of training delivery	Achieved (67 percent)	Increasing trend from previous year	Increasing trend from previous year	Increasing trend from previous year	Increasing trend from previous year

FUNDING IMPACT STATEMENT - REGULATORY AND EMERGENCY MANAGEMENT

SURPLUS/ (DEFICIT) OF OPERATING FUNDING	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	6,105	5,479	5,690	6,261	6,462	6,554	6,713	6,826	6,965	6,988	7,117
Targeted Rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	2,791	4,152	4,445	4,578	4,697	4,810	4,921	5,029	5,134	5,237	5,342
Local authorities fuel tax, fines, infringement fees, and other receipts	466	551	569	586	601	615	630	643	657	670	683
Internal charges and overheads recovered	-	576	607	664	683	707	745	758	784	815	833
Total Operating Funding (A)	9,362	10,759	11,310	12,089	12,443	12,686	13,008	13,256	13,541	13,710	13,975
Applications of Operating Funding											
Payments to staff and suppliers	9,318	5,558	5,843	6,339	6,556	6,636	6,811	6,977	7,138	7,261	7,437
Finance Costs	44	50	39	32	31	31	26	22	17	13	10
Internal charges and overheads applied	-	4,534	4,709	4,902	5,037	5,185	5,333	5,407	5,543	5,590	5,680
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Operating Funding (B)	9,362	10,143	10,591	11,273	11,623	11,852	12,170	12,407	12,698	12,864	13,126
Surplus/(Deficit) of Operating Funding (A - B)	-	616	719	815	820	834	837	850	843	846	849
SURPLUS / (DEFICIT) OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	111	(101)	(100)	(100)	34	(110)	(108)	(113)	(98)	(98)	(59)
Gross proceeds from sale of assets	-	26	20	51	67	42	68	-	42	96	47
Total Sources of Capital Funding (C)	111	(75)	(80)	(49)	101	(68)	(40)	(113)	(56)	(2)	(12)
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve the level of service	111	-	-	-	131	-	-	-	-	-	-
- to replace existing assets	226	183	103	190	406	240	214	12	203	360	251
Increase (decrease) in reserves	(226)	358	536	576	384	527	583	725	585	484	585
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Capital Funding (D)	111	540	638	766	921	767	797	737	787	845	837
Surplus/(Deficit) of Capital Funding (C - D)	-	(616)	(719)	(815)	(820)	(834)	(837)	(850)	(843)	(846)	(849)
FUNDING BALANCE ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

SCHEDULE OF CAPITAL EXPENDITURE - REGULATORY AND EMERGENCY MANAGEMENT

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
LOS											
Dog Pound refurbishment	111										
Parking monitoring devices for Taupō CBD		-	-	-	131	-	-	-	-	-	-
LOS Total	111	-	-	-	131	-	-	-	-	-	-
Renewal	226	183	103	190	406	240	214	12	203	360	251
GRAND TOTAL	337	183	103	190	537	240	214	12	203	360	251

Community leadership

What we do and why we do it

The Local Government Act 2002 provides Council with a broad purpose to make decisions and act on behalf of the community. We undertake the following activities:

Leadership, governance and advocacy	Facilitating Council and committee meetings. Processing information requests. Running local government elections Acting as the district's advocate with regional and national governments, and other stakeholders.
Community engagement and development	Engaging with local communities, including iwi and hapū, to understand their needs and ensure they are supported and connected by council services. Providing grants on behalf of ratepayers for community groups and organisations.
Policy and planning	Developing and maintaining a District Plan, growth plan, reserve management plans, corporate planning documents, bylaws and policies as required under various legislation. Developing and maintaining other Council strategies and policies. Advocating to regional councils and central government on various legislative changes and reform.
Communications	Keeping people informed of what's going on and how it might impact them
Customer services	Receiving and responding to customer queries or complaints about any of Council's services or facilities.
Rates	Managing the rates invoicing and collection process and assessing the revenue requirement.
Project management	Supporting the planning and delivery of infrastructure investment projects.
Investments	Prudently managing Council's financial investments on behalf of the community.

Council undertakes these activities to ensure the effective delivery of Council's statutory roles and to promote effective community engagement, and transparent conduct and decision-making on behalf of our communities.

CONTRIBUTION TO COMMUNITY OUTCOMES

These services support the following Community outcomes :	and well-beings:
<ul style="list-style-type: none"> • Tangata whenua are acknowledged and respected • Vibrant places and connected communities • Resilient communities working in partnership • Innovative, thriving economy • Flourishing environment 	<ul style="list-style-type: none"> • Economic • Environmental • Social • Cultural

SIGNIFICANT NEGATIVE EFFECTS

If not managed properly, these activities could have potential significant negative effects on:

- Social well-being: Poor community leadership can lead to communities that feel disenfranchised, unheard, and uniformed. This harms community cohesion and undermines our sense of community and our resilience.
- Environmental well-being: there may be harmful effects on our residents and the environment if poor governance or policy is implemented without fully understanding the consequences of a given course of action.

How we fund these activities

Community leadership is funded from district-wide rates, and the general rate applied to all properties in the district. See [Funding impact statement - Community leadership](#) for forecast annual funding and expenditure.

Planned investment to improve services

See [Schedule of capital expenditure - Community leadership](#) for details of planned capital investment.

LEVELS OF SERVICE AND PERFORMANCE MEASURES – COMMUNITY LEADERSHIP

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 - 34 TARGETS			
				2024/25	2025/26	2026/27	2027 -34
We manage investment assets in accordance with the Treasury Management Policy	CL.01	The value of the TEL Fund is maintained relative to inflation.	Value of TEL Fund was \$65.1 million at 30 June 2023	Actual 2023/24 value plus inflation	Actual 2024/25 value plus inflation	Actual 2025/26 value plus inflation	Actual 2026/27 value plus inflation
Growth and development is planned while our natural and physical resources are managed in a sustainable manner	CL.02	Plan Changes, initiated by Council and privately, to the District Plan are undertaken in accordance with legislative processes and timeframes	N/A (New measure)	100 percent	100 percent	100 percent	100 percent
Corporate planning documents, long-term plans, annual plans and annual reports are delivered for our community	CL.03	Corporate plans meet legislative timeframes	N/A (New measure)	100 percent	100 percent	100 percent	100 percent
Council operates an open and honest decision-making process that generates confidence and trust in the democratic system	CL.04	Bylaw reviews are undertaken in accordance with legislative timeframes	Achieved (100 percent)	100 percent	100 percent	100 percent	100 percent
	CL.05	Percentage of requests for official information that are responded to within 20 working days	Not Achieved (99.4 percent against a target of 100%)	99 percent	99 percent	99 percent	99 percent

FUNDING IMPACT STATEMENT - COMMUNITY LEADERSHIP

SURPLUS/ (DEFICIT) OF OPERATING FUNDING	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	11,345	11,573	12,833	13,356	13,611	14,174	14,001	13,332	12,494	11,646	10,100
Targeted Rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	611	592	589	553	567	635	593	607	679	632	645
Local authorities fuel tax, fines, infringement fees, and other receipts	7,106	7,092	6,823	7,133	7,604	8,097	8,728	9,964	11,264	12,615	14,732
Internal charges and overheads recovered	21,318	26,286	28,260	29,713	29,918	30,542	31,780	31,565	32,195	32,544	32,123
Total Operating Funding (A)	40,380	45,543	48,504	50,754	51,700	53,448	55,102	55,468	56,631	57,438	57,600
Applications of Operating Funding											
Payments to staff and suppliers	23,030	28,154	30,108	31,405	31,830	32,729	33,875	33,857	34,933	35,448	35,319
Finance Costs	578	1,226	681	586	539	482	430	387	334	286	244
Internal charges and overheads applied	12,347	10,597	11,532	12,230	12,441	12,568	13,280	13,377	13,526	13,721	13,770
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Operating Funding (B)	35,955	39,977	42,322	44,221	44,810	45,778	47,586	47,621	48,793	49,455	49,333
Surplus/(Deficit) of Operating Funding (A - B)	4,425	5,566	6,183	6,533	6,890	7,669	7,516	7,846	7,838	7,983	8,267
SURPLUS / (DEFICIT) OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(2,422)	5,610	(1,129)	(1,376)	(1,420)	(1,856)	(6,424)	(27,419)	(8,633)	(27,727)	(37,955)
Gross proceeds from sale of assets	8,506	4,231	134	23	517	95	52	29	75	3,372	3,368
Total Sources of Capital Funding (C)	6,084	9,842	(995)	(1,353)	(903)	(1,761)	(6,372)	(27,390)	(8,558)	(24,354)	(34,587)
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve the level of service	1,225	6,748	315	141	42	43	479	109	46	47	48
- to replace existing assets	173	961	839	660	617	912	895	480	1,113	1,017	721
Increase (decrease) in reserves	9,111	6,100	3,234	4,380	5,328	4,953	(230)	(20,132)	(1,879)	(17,436)	(27,089)
Increase (decrease) of investments	-	1,600	800	-	-	-	-	-	-	-	-
Total Applications of Capital Funding (D)	10,509	15,408	5,188	5,181	5,987	5,908	1,145	(19,544)	(720)	(16,371)	(26,320)
Surplus/(Deficit) of Capital Funding (C - D)	(4,425)	(5,566)	(6,183)	(6,533)	(6,890)	(7,669)	(7,516)	(7,846)	(7,838)	(7,983)	(8,267)
FUNDING BALANCE ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

SCHEDULE OF CAPITAL EXPENDITURE - COMMUNITY LEADERSHIP

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
LOS											
Central Administration Building fitout		4,950	-	-	-	-	-	-	-	-	-
Civic Administration Building - fitout	178										
Core network and infrastructure modernisation programme		22	-	-	-	-	-	-	-	-	-
Cybersecurity improvement programme		17	-	-	-	-	-	-	-	-	-
Digital customer experience		-	74	63	-	-	-	-	-	-	-
Digital solutions hardware		33	40	78	42	43	44	45	46	47	48
Digital Solutions Hardware - New - New building		23	42	-	-	-	-	-	-	-	-
Expand engagement assets		35	-	-	-	-	-	-	-	-	-
Fleet EV charging infrastructure new building		80	5	-	-	-	-	-	-	-	-
Project Quantum phase 3+	1,005	1,271	154	-	-	-	-	-	-	-	-
Rebranding project		-	-	-	-	-	435	64	-	-	-
Safer communities - CCTV		403	-	-	-	-	-	-	-	-	-
Storage space for project related materials (including fragile art works)		110	-	-	-	-	-	-	-	-	-
Storytelling - connecting Iwi/Hapu to our customer and visitor spaces		12	-	-	-	-	-	-	-	-	-
Technology hardware refresh programme	42										
LOS Total	1,225	6,956	315	141	42	43	479	109	46	47	48
Renewal	173	753	839	660	617	912	895	480	1,113	1,017	721
GRAND TOTAL	1,398	7,709	1,154	801	659	955	1,374	588	1,159	1,064	769

Strategic property

What we do and why we do it

We are working with construction partners to provide some quality first home options to working families. In partnership we will produce new, quality, attractive houses to buy that are similar to the market homes in this area - but are smaller and more affordable for everyday people who would then be able to service a mortgage.

We provide 57 ratepayer-subsidised housing for the elderly units in Taupō, Tūrangi and Mangakino.

Council also owns some commercial and residential land, where we seek to maximise the return to ratepayers, pay down debt, and support the appropriate provision of land supply to meet housing development needs.

These are non-critical services, but we provide them to allow some limited affordable options for our elderly, local businesses' staff and working families, to promote development of housing to meet demand, and to ensure good financial management of residential and commercial land assets. These services support the wellbeing of residents and support business to attract and retain workers.

CONTRIBUTION TO COMMUNITY OUTCOMES

These services support the following Community outcomes :	and well-beings:
<ul style="list-style-type: none"> Vibrant places and connected communities Innovative, thriving economy Resilient communities working in partnership 	<ul style="list-style-type: none"> Economic Social

SIGNIFICANT NEGATIVE EFFECTS

If not managed properly, these activities could have potential significant negative effects on:

- Economic well-being: Council land management and development may come at the cost of other local industries or businesses if not managed appropriately.
- Social well-being: Poor planning, development, or management of community funded housing may cause social issues.

How we fund these activities

Council's property activities are predominantly funded through property rents and sale revenues, some initial investment is funded by the general rate applied to all properties in the district. Investment returns are reinvested or used to pay back debt. Housing for the elderly is funded from a mix of rents from tenants and the general rate applied to all properties in the district. See [Funding impact statement - Strategic property](#) for forecast annual funding and expenditure.

Planned investment to improve services

See [Schedule of capital expenditure - Strategic property](#) for details of planned capital investment.

LEVELS OF SERVICE AND PERFORMANCE MEASURES – STRATEGIC PROPERTY

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 – 34 TARGETS			
				2024/25	2025/26	2026/27	2027 –34
Council facilitates the actions identified in the Housing Strategy	SP.01	The number of actions undertaken which were identified in the Housing Strategy	N/A (New measure)	At least one for each focus area <i>Note: there are 5 focus areas identified in the strategy</i>	At least one for each focus area <i>Note: there are 5 focus areas identified in the strategy</i>	At least one for each focus area <i>Note: there are 5 focus areas identified in the strategy</i>	At least one for each focus area <i>Note: there are 5 focus areas identified in the strategy</i>

Note: A copy of Council's Housing Strategy can be found on our website www.taupo.govt.nz

FUNDING IMPACT STATEMENT - STRATEGIC PROPERTY

SURPLUS/ (DEFICIT) OF OPERATING FUNDING	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	1,145	1,418	1,355	1,446	1,276	1,461	1,494	4,012	1,213	1,297	1,015
Targeted Rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	608	6,935	12,394	14,393	9,617	15,802	15,067	15,082	3,708	722	737
Local authorities fuel tax, fines, infringement fees, and other receipts	-	128	132	135	139	142	145	148	152	155	158
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Total Operating Funding (A)	1,753	8,482	13,881	15,974	11,031	17,405	16,706	19,242	5,072	2,174	1,910
Applications of Operating Funding											
Payments to staff and suppliers	953	5,259	4,451	3,019	9,310	7,528	3,292	525	560	211	(58)
Finance Costs	800	671	391	329	413	401	390	315	238	230	222
Internal charges and overheads applied	-	635	651	709	670	688	708	666	682	696	649
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Operating Funding (B)	1,753	6,564	5,493	4,056	10,393	8,618	4,389	1,506	1,480	1,137	813
Surplus/(Deficit) of Operating Funding (A - B)	-	1,917	8,388	11,918	638	8,788	12,318	17,736	3,592	1,036	1,098
SURPLUS / (DEFICIT) OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	11,954	(2,506)	(5,899)	4,094	(495)	(570)	(425)	(3,229)	(268)	(268)	(268)
Gross proceeds from sale of assets	-	-	20	-	3,235	-	-	-	3,235	-	3,235
Total Sources of Capital Funding (C)	11,954	(2,506)	(5,879)	4,094	2,740	(570)	(425)	(3,229)	2,967	(268)	2,967
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve the level of service	11,954	2,133	1,973	1,880	4,694	3,722	1,228	693	986	723	1,027
- to replace existing assets	140	412	264	287	252	186	252	435	894	1,194	543
Increase (decrease) in reserves	(140)	(3,133)	272	13,846	(1,568)	4,311	10,413	13,380	4,679	(1,149)	2,495
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Capital Funding (D)	11,954	(588)	2,509	16,012	3,378	8,218	11,893	14,507	6,559	768	4,064
Surplus/(Deficit) of Capital Funding (C - D)	-	(1,917)	(8,388)	(11,918)	(638)	(8,788)	(12,318)	(17,736)	(3,592)	(1,036)	(1,098)
FUNDING BALANCE ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

SCHEDULE OF CAPITAL EXPENDITURE – STRATEGIC PROPERTY²

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
LOS											
204 Crown Road - subdivision earthworks & civil	3,500										
Contribution to water and wastewater infrastructure		646									
Digger McEwen Park - resource consent	200										
EUL affordable housing - Block Sales					254				277		289
EUL affordable housing - Stage 1 & 2		852	1,358	1,248	3,793	3,059	550	-	-	-	-
EUL Stage 1 Lot 20 - earthworks & civil	7,646										
Housing for Elderly Taupō - security screen doors		35	-	-	-	-	-	-	-	-	-
Investment Property Opportunity Fund		600	615	632	647	663	678	693	708	723	738
Land development	608										
LOS Total	11,954	2,133	1,973	1,880	4,694	3,722	1,228	693	986	723	1,027
Renewal	140	412	264	287	252	186	252	435	894	1,194	543
GRAND TOTAL	12,094	2,545	2,238	2,166	4,946	3,907	1,479	1,128	1,880	1,917	1,569

² External advice regarding the accounting treatment relating to the East Urban Lands has resulted in changes. The costs associated with projects for the development of the East Urban Lands are no longer classified as capital expenditure and now is shown in the Funding Impact Statement for Strategic Property in Payments to Staff and Suppliers. The costs have been removed from the Capital Expenditure List.

District development

What we do and why we do it

To support our district's economy and vibrancy we provide a range of district development, visitor support, and events services. We have an in-house events team that supports event organisers to run both community and commercial events. We promote Taupō district as a holiday and visitor destination through Destination Great Lake Taupō (a Council controlled organisation), visitor centres in Taupō, Tūrangi and an information desk in Mangakino. We contract Amplify, an independent trust, to provide business development services throughout the district. We support Towncentre Taupō - a member-based organisation focusing on the development of a vibrant, well-managed and innovative Taupō central business district.

These are non-critical services, but we provide them to support our district being an enjoyable and attractive place to live with good amenities. These services support the wellbeing of residents, support attracting visitors, the local economy and support attracting and retaining workers and businesses.

CONTRIBUTION TO COMMUNITY OUTCOMES

<p>These services support the following Community outcomes:</p> <ul style="list-style-type: none"> • Vibrant places and connected communities • Flourishing environment • Innovative, thriving economy 	<p>and well-beings:</p> <ul style="list-style-type: none"> • Economic • Social
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SIGNIFICANT NEGATIVE EFFECTS

If not managed properly, these activities could have potential significant negative effects on:

- Economic well-being: Reduced economic activity may lead a loss of local businesses and jobs.
- Environmental well-being: Events can be significant generators of waste or damage outdoor spaces. Events need to be managed to avoid unnecessary impacts on our environment. Events can also have major impacts on our transportation network and need to be managed to enable the continued functioning of the network.

How we fund these activities

Support for Towncentre Taupō is funded through a rate on all properties in the Taupō central business district. All other district development services are funded through the general rate applied to all properties in the district. See [Funding impact statement - District development](#) for forecast annual funding and expenditure.

Planned investment to improve services

See [Schedule of capital expenditure - District development](#) for details of planned capital investment.

LEVELS OF SERVICE AND PERFORMANCE MEASURES – DISTRICT DEVELOPMENT

LEVEL OF SERVICE	REF	PERFORMANCE MEASURE	LATEST RESULT 2022/23	LONG-TERM PLAN 24 – 34 TARGETS			
				2024/25	2025/26	2026/27	2027 –34
We facilitate and support economic development in the district	DD.01	Enterprise Great Lake Taupō (trading as Amplify), Destination Great Lake Taupō and Towncentre Taupō report at least half-yearly to Taupō District Council on the manner of distribution of the grant as well as performance measures in line with their contracts for service and statements of intent	Achieved (100 percent report at least half yearly)	100 percent report at least half yearly	100 percent report at least half yearly	100 percent report at least half yearly	100 percent report at least half yearly
We attract, support and encourage sporting, cultural and other events around the district.	DD.02	The district will have a minimum number of events in Tūrangi and Mangakino each year. Reporting to Council will consist of narratives on actual events including location and economic impact figures	Achieved There were 18 events held in Tūrangi. There were 12 events in held in Mangakino.	At least 3 events Tūrangi. At least 3 events Mangakino	At least 3 events Tūrangi. At least 3 events Mangakino	At least 3 events Tūrangi. At least 3 events Mangakino	At least 3 events Tūrangi. At least 3 events Mangakino

FUNDING IMPACT STATEMENT - DISTRICT DEVELOPMENT

SURPLUS/ (DEFICIT) OF OPERATING FUNDING	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	4,289	4,394	4,908	5,051	5,194	4,878	4,992	5,036	5,147	5,246	5,348
Targeted Rates	185	198	203	208	214	219	224	229	234	239	243
Subsidies and grants for operating purposes	280	375	-	-	-	-	-	-	-	-	-
Fees and charges	16	30	31	32	33	34	34	35	36	37	37
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Total Operating Funding (A)	4,770	4,997	5,142	5,291	5,441	5,130	5,250	5,300	5,417	5,521	5,629
Applications of Operating Funding											
Payments to staff and suppliers	4,813	4,602	4,702	4,842	4,979	4,660	4,769	4,876	4,984	5,086	5,191
Finance Costs	5	13	17	18	21	20	19	17	16	15	14
Internal charges and overheads applied	506	350	337	339	347	357	374	371	382	385	389
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Operating Funding (B)	5,324	4,964	5,055	5,199	5,346	5,036	5,161	5,264	5,381	5,486	5,594
Surplus/(Deficit) of Operating Funding (A - B)	(554)	33	87	92	94	94	89	35	35	35	35
SURPLUS / (DEFICIT) OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(5)	286	(30)	141	(35)	(35)	(35)	(35)	(35)	(31)	(31)
Gross proceeds from sale of assets	-	-	14	-	-	13	-	-	13	-	-
Total Sources of Capital Funding (C)	(5)	286	(16)	141	(35)	(22)	(35)	(35)	(22)	(31)	(31)
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve the level of service	-	293	-	168	-	-	-	-	-	-	-
- to replace existing assets	-	129	51	-	-	55	-	-	59	-	-
Increase (decrease) in reserves	(560)	(102)	19	65	59	17	53	-	(46)	5	5
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total Applications of Capital Funding (D)	(560)	319	71	233	59	72	53	-	13	5	5
Surplus/(Deficit) of Capital Funding (C - D)	554	(33)	(87)	(92)	(94)	(94)	(89)	(35)	(35)	(35)	(35)
FUNDING BALANCE ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

SCHEDULE OF CAPITAL EXPENDITURE - DISTRICT DEVELOPMENT

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
LOS											
Installation of Flagtrax System for Town Centre and Event Promotion		293	-	-	-	-	-	-	-	-	-
Roberts Street removable bollards installation			-	168	-	-	-	-	-	-	-
LOS Total		293	-	168	-	-	-	-	-	-	-
Renewal		129	51	-	-	55	-	-	59	-	-
GRAND TOTAL		421	51	168	-	55	-	-	59	-	-



Forecast financial statements

PROSPECTIVE SCHEDULE OF RATES

	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Total District											
General Rates	58,004	65,348	70,130	75,242	79,298	82,891	88,111	92,034	95,207	97,544	98,227
Targeted Rates	35,168	41,331	46,600	50,712	55,266	59,608	62,926	68,478	69,894	73,517	76,831
Total Rates	93,172	106,679	116,731	125,955	134,564	142,499	151,037	160,512	165,100	171,061	175,058
Less internal rates	1,098	0	0	0	0	0	0	0	0	0	0
Less rates remission	1,155	1,155	1,184	1,216	1,246	1,276	1,305	1,334	1,364	1,392	1,420
Add Water by Meter	0	1,797	1,869	1,942	2,010	2,076	2,145	2,207	2,266	2,327	2,386
Add rates penalties	500	600	600	600	600	600	600	600	600	600	600
Rates revenue per statement of comprehensive revenue and expense	91,419	107,921	118,016	127,280	135,927	143,899	152,476	161,985	166,603	172,596	176,624
% Change Total Rates	11.66%	14.50%	9.42%	7.90%	6.84%	5.90%	5.99%	6.27%	2.86%	3.61%	2.34%
% Change General Rates	11.43%	12.66%	7.32%	7.29%	5.39%	4.53%	6.30%	4.45%	3.45%	2.46%	0.70%
% Change Targeted Rates	12.04%	17.52%	12.75%	8.82%	8.98%	7.86%	5.57%	8.82%	2.07%	5.18%	4.51%
Number of Properties	23,881	24,075	24,297	24,548	24,822	25,118	25,442	25,761	26,081	26,401	26,724
Growth in Property Numbers	167	222	251	274	296	324	319	320	320	323	324
Number of Properties to be rated	24,048	24,297	24,548	24,822	25,118	25,442	25,761	26,081	26,401	26,724	27,048
Costs to be recovered (GST excl)	93,172	106,679	116,731	125,955	134,564	142,499	151,037	160,512	165,100	171,061	175,058
Average rates per property	3,874	4,391	4,755	5,074	5,357	5,601	5,863	6,154	6,254	6,401	6,472
Average property % increase	9.1%	11.8%	8.3%	6.7%	5.6%	4.5%	4.7%	5.0%	1.6%	2.4%	1.1%
Average Property increase GST excl	322	516	365	319	283	244	262	291	99	147	71
Average Property increase GST incl	371	594	419	367	325	280	301	335	114	170	82

RATINGS BASE INFORMATION

The projected number of rating units within the district for 30 June 2025 is 24,297

PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSES

STATEMENT OF COMPREHENSIVE REVENUE EXPENDITURE	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
REVENUE AND EXPENSE											
Revenue											
Rates	91,419	107,921	118,016	127,280	135,927	143,899	152,476	161,985	166,603	172,596	176,624
Subsidies and grants	7,785	7,072	8,546	8,720	14,195	14,245	11,350	9,889	11,237	10,911	10,649
Development and financial contributions	5,079	7,757	9,057	9,589	10,600	10,571	10,601	10,565	10,699	10,763	10,837
Fees and charges	12,228	22,664	29,094	31,521	27,192	33,872	33,514	33,950	23,055	20,426	20,808
Finance revenue	6,849	7,010	6,739	7,046	7,516	8,006	8,513	9,017	9,509	10,010	10,511
Other revenue	8,153	6,765	7,541	8,129	11,977	9,310	9,850	9,792	12,793	10,573	13,329
Total operating revenue	131,513	159,189	178,993	192,286	207,407	219,903	226,303	235,197	233,897	235,279	242,759
Expenditure											
Personnel costs	30,311	30,615	33,781	36,571	37,333	38,503	39,542	39,117	40,032	40,722	40,006
Depreciation and amortisation expense	29,804	34,561	37,379	40,005	42,490	45,260	47,957	50,623	53,240	55,039	56,746
Finance costs	11,681	12,193	11,225	11,569	12,566	13,642	15,163	16,657	16,058	14,565	12,575
Other expenses	48,632	65,107	71,058	72,909	75,203	77,133	80,594	80,866	76,247	77,621	79,135
Total operating expenditure	120,428	142,476	153,443	161,055	167,592	174,538	183,256	187,263	185,576	187,948	188,462
Income tax (expense)/credit											
Income tax (expense)/credit	-	-	-	-	-	-	-	-	-	-	-
Income tax (expense)/credit	-	-	-	-	-	-	-	-	-	-	-
Operating Surplus/(Deficit)	11,085	16,713	25,550	31,231	39,815	45,365	43,047	47,933	48,321	47,332	54,297
OTHER COMPREHENSIVE REVENUE AND EXPENSE											
Gain/(loss) on assets											
Property, plant & equipment revaluations	35,690	64,364	52,052	54,772	51,785	49,871	50,151	48,192	51,736	50,278	46,642
Gain/(loss) on assets	35,690	64,364	52,052	54,772	51,785	49,871	50,151	48,192	51,736	50,278	46,642
Other Comprehensive Revenue and Expenses	35,690	64,364	52,052	54,772	51,785	49,871	50,151	48,192	51,736	50,278	46,642
TOTAL COMPREHENSIVE REVENUE AND EXPENSE/ (DEFICIT) FOR THE YEAR ATTRIBUTABLE TO COUNCIL	46,775	81,077	77,602	86,003	91,600	95,236	93,198	96,125	100,057	97,610	100,940

STATEMENT OF COMPREHENSIVE REVENUE EXPENDITURE	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
RECONCILIATION TO SUMMARY FUNDING IMPACT STATEMENT											
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	57,687	64,793	69,547	74,626	78,652	82,215	87,405	91,300	94,443	96,752	97,407
Targeted rates	34,887	43,128	48,469	52,654	57,275	61,684	65,070	70,685	72,160	75,844	79,217
Total rates revenue	92,574	107,921	118,016	127,280	135,927	143,899	152,476	161,985	166,603	172,596	176,624
Operating Funding											
Subsidies and grants for operating purposes	3,886	4,066	3,763	3,896	4,062	4,154	4,302	4,408	4,540	4,688	4,786
Fees and charges	12,228	22,035	28,447	30,853	26,505	33,166	32,788	33,206	22,292	19,644	20,009
Interest and dividends from investments	6,849	7,010	6,739	7,046	7,516	8,006	8,513	9,017	9,509	10,010	10,511
Local authorities fuel tax, fines, infringement fees, and other receipts	1,145	1,681	1,734	1,787	1,837	1,886	1,935	1,983	2,030	2,077	2,122
Total operating funding	24,108	34,793	40,682	43,583	39,920	47,212	47,538	48,613	38,372	36,419	37,428
Add asset development and other gains / (losses)											
Subsidies and grants for capital expenditure	3,899	3,006	4,783	4,824	10,133	10,091	7,048	5,481	6,697	6,223	5,864
Development and financial contributions	5,079	7,757	9,057	9,589	10,600	10,571	10,601	10,565	10,699	10,763	10,837
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Add vested and first time recognition of assets	3,068	5,435	6,144	6,870	7,763	7,879	8,143	8,370	8,672	8,924	9,137
Add gain on sale	3,273	277	311	139	3,064	251	498	184	2,854	354	2,869
Add unrealised gains/(losses)	668	-	-	-	-	-	-	-	-	-	-
Total asset development and other gains / (losses)	15,987	16,475	20,295	21,422	31,560	28,792	26,289	24,599	28,922	26,264	28,708
Applications of operating funding											
Payments to staff and suppliers	80,098	90,065	98,268	103,397	105,452	106,982	111,628	113,101	115,344	118,126	118,919
Finance costs	11,681	12,187	11,219	11,563	12,560	13,636	15,156	16,650	16,051	14,559	12,569
Total applications of operating funding (B)	91,779	102,252	109,487	114,960	118,012	120,618	126,784	129,751	131,396	132,685	131,488
Operating Expenses											
Add depreciation expense	29,804	34,741	37,564	40,194	42,684	45,459	48,160	50,831	53,452	55,256	56,967
Less loss on sale of asset	-	-	-	-	-	-	-	-	-	-	-
Add Interest Provision for Landfill	-	6	6	6	6	6	6	6	6	6	6
Add Cost Of Section Sales	-	5,477	6,386	5,894	6,890	8,455	8,305	6,674	722	-	-
Total operating expenses	29,804	40,224	43,956	46,095	49,581	53,920	56,472	57,512	54,180	55,263	56,974
Add other comprehensive revenue and expenses											
Add other comprehensive revenue and expenses	35,690	64,364	52,052	54,772	51,785	49,871	50,151	48,192	51,736	50,278	46,642
Total comprehensive revenue and expense	46,775	81,077	77,602	86,003	91,600	95,236	93,198	96,125	100,057	97,610	100,940
RECONCILIATION TO SUMMARY FUNDING IMPACT STATEMENT											
-											

PROSPECTIVE STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
ASSETS											
Current assets											
Cash and cash equivalents	3,099	6,132	6,791	7,492	8,125	8,729	9,325	9,912	10,487	11,051	11,574
Other financial assets	124,759	43,822	48,266	57,174	49,011	64,880	70,286	63,377	56,124	48,813	41,109
Trade and other receivables	6,381	10,358	10,358	10,358	10,358	10,358	10,358	10,358	10,358	10,358	10,358
Inventories	226	15,424	13,045	9,684	11,789	12,254	6,874	576	238	238	238
Prepayments	1,239	1,635	1,635	1,635	1,635	1,635	1,635	1,635	1,635	1,635	1,635
Total Current Assets	135,704	77,369	80,094	86,342	80,917	97,855	98,478	85,857	78,842	72,094	64,913
Non-current assets											
Other Financial Assets	15,933	72,592	77,071	81,819	86,853	92,189	97,846	103,843	110,200	116,940	124,084
Investment in CCO and other similar entities	8,773	10,008	10,808	10,808	10,808	10,808	10,808	10,808	10,808	10,808	10,808
Non current assets held for sale	10,831	-	-	-	-	-	-	-	-	-	-
Intangible assets	7,394	11,338	10,975	10,440	9,904	9,369	9,269	8,804	8,297	8,016	7,877
Investment properties	22,184	33,345	34,597	35,212	35,218	34,389	35,052	35,730	35,798	36,783	36,847
Investment in associates	-	-	-	-	-	-	-	-	-	-	-
Biological assets - forestry	7,952	8,087	8,913	9,778	10,231	11,055	12,009	12,972	14,186	11,732	9,119
Property, Plant and Equipment	1,815,313	2,040,280	2,138,711	2,233,107	2,339,862	2,431,528	2,553,712	2,658,914	2,720,207	2,783,199	2,829,559
Total Non-current assets	1,888,380	2,175,649	2,281,075	2,381,163	2,492,876	2,589,337	2,718,696	2,831,070	2,899,496	2,967,476	3,018,294
Total Assets	2,024,084	2,253,019	2,361,169	2,467,505	2,573,793	2,687,193	2,817,174	2,916,927	2,978,338	3,039,570	3,083,206
LIABILITIES											
Current liabilities											
Tax payable	-	-	-	-	-	-	-	-	-	-	-
Trade and other payables	20,796	21,249	21,908	21,950	21,882	21,853	21,845	21,835	21,824	21,812	21,772
Employee benefit liabilities	3,225	3,855	3,855	3,855	3,855	3,855	3,855	3,855	3,855	3,855	3,855
Derivative financial instruments	-	-	-	-	-	-	-	-	-	-	-
Borrowings	50,251	48,000	52,798	56,054	58,423	59,342	59,248	59,831	59,627	55,788	46,593
Total Current Liabilities	74,272	73,104	78,560	81,859	84,159	85,050	84,948	85,521	85,307	81,455	72,220
Non-current liabilities											
Provisions	168	213	219	226	232	238	245	251	257	264	270
Derivative financial instruments	519	52	52	52	52	52	52	52	52	52	52
Borrowings	150,000	188,687	213,772	230,801	243,183	260,449	297,329	300,377	261,939	229,406	181,331
Employee benefit liabilities	173	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	150,860	188,952	214,043	231,078	243,466	260,739	297,625	300,679	262,248	229,722	181,653
Total Liabilities	225,132	262,055	292,603	312,937	327,626	345,789	382,573	386,201	347,554	311,177	253,873
NET ASSETS	1,798,952	1,990,963	2,068,565	2,154,568	2,246,168	2,341,403	2,434,601	2,530,726	2,630,783	2,728,393	2,829,333

EQUITY											
Reserves											
Accumulated funds	943,700	992,580	1,009,187	1,026,102	1,068,345	1,091,971	1,117,954	1,140,067	1,181,355	1,202,009	1,219,251
Council created reserves	129,752	112,617	121,560	135,876	133,447	155,186	172,250	198,071	205,103	231,781	268,837
Revaluation reserves	725,500	885,767	937,818	992,590	1,044,376	1,094,246	1,144,397	1,192,589	1,244,325	1,294,603	1,341,246
Reserves	1,798,952	1,990,963	2,068,565	2,154,568	2,246,168	2,341,403	2,434,601	2,530,726	2,630,783	2,728,393	2,829,333
Total Equity	1,798,952	1,990,963	2,068,565	2,154,568	2,246,168	2,341,403	2,434,601	2,530,726	2,630,783	2,728,393	2,829,333
TOTAL EQUITY	1,798,952	1,990,963	2,068,565	2,154,568	2,246,168	2,341,403	2,434,601	2,530,726	2,630,783	2,728,393	2,829,333



PROSPECTIVE STATEMENT OF CHANGES IN NET ASSETS/EQUITY

STATEMENT OF CHANGES IN EQUITY	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Equity balance at 30 June											
Equity balance at 1 July	1,752,177	1,909,887	1,990,963	2,068,565	2,154,568	2,246,168	2,341,403	2,434,601	2,530,726	2,630,783	2,728,393
Comprehensive income for year	46,775	81,077	77,602	86,003	91,600	95,236	93,198	96,125	100,057	97,610	100,940
Equity balance at 30 June	1,798,952	1,990,963	2,068,565	2,154,568	2,246,168	2,341,403	2,434,601	2,530,726	2,630,783	2,728,393	2,829,333
COMPONENTS OF EQUITY											
Retained earnings 30 June											
Retained Earnings at 1 July	934,634	981,388	992,580	1,009,187	1,026,102	1,068,345	1,091,971	1,117,954	1,140,067	1,181,355	1,202,009
Net Surplus/(Deficit)	11,085	16,713	25,550	31,231	39,815	45,365	43,047	47,933	48,321	47,332	54,297
Transfers (to)/from reserves	(2,019)	(5,522)	(8,943)	(14,315)	2,429	(21,739)	(17,064)	(25,821)	(7,032)	(26,678)	(37,055)
Retained earnings 30 June	943,700	992,580	1,009,187	1,026,102	1,068,345	1,091,971	1,117,954	1,140,067	1,181,355	1,202,009	1,219,251
Revaluation Reserves 30 June											
Revaluation Reserves at 1 July	689,810	821,403	885,767	937,818	992,590	1,044,376	1,094,246	1,144,397	1,192,589	1,244,325	1,294,603
Revaluation Gains	35,690	64,364	52,052	54,772	51,785	49,871	50,151	48,192	51,736	50,278	46,642
Revaluation Reserves 30 June	725,500	885,767	937,818	992,590	1,044,376	1,094,246	1,144,397	1,192,589	1,244,325	1,294,603	1,341,246
Council created Reserves 30 June											
Council Created Reserves at 1 July	127,733	107,095	112,617	121,560	135,876	133,447	155,186	172,250	198,071	205,103	231,781
Transfers to/(from) reserves	2,019	5,522	8,943	14,315	(2,429)	21,739	17,064	25,821	7,032	26,678	37,055
Council created Reserves 30 June	129,752	112,617	121,560	135,876	133,447	155,186	172,250	198,071	205,103	231,781	268,837
Components of Equity	1,798,952	1,990,963	2,068,565	2,154,568	2,246,168	2,341,403	2,434,601	2,530,726	2,630,783	2,728,393	2,829,333

PROSPECTIVE STATEMENT OF CASHFLOWS

STATEMENT OF CASHFLOW	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
NET CASHFLOW OPERATING ACTIVITIES											
Cash was provided from:											
Rates	91,419	107,921	118,016	127,280	135,927	143,899	152,476	161,985	166,603	172,596	176,624
Subsidies and grants	3,886	4,066	3,763	3,896	4,062	4,154	4,302	4,408	4,540	4,688	4,786
Interest Revenue	6,849	5,058	4,669	4,853	5,190	5,541	5,900	6,246	6,572	6,896	7,210
Fees and charges	12,228	22,035	28,447	30,853	26,505	33,166	32,788	33,206	22,292	19,644	20,009
Other Revenue	1,142	3,633	3,803	3,981	4,163	4,352	4,548	4,753	4,967	5,190	5,422
Cash was provided from:	115,524	142,714	158,698	170,864	175,847	191,111	200,014	210,597	204,975	209,015	214,051
Cash was applied to:											
Payment to suppliers	(48,632)	(61,659)	(65,103)	(65,632)	(73,338)	(71,907)	(71,191)	(70,458)	(71,683)	(73,377)	(74,850)
Payment to employees	(30,311)	(33,437)	(36,852)	(39,944)	(40,832)	(42,024)	(43,139)	(42,813)	(43,859)	(44,585)	(43,954)
Interest on public debt	(11,674)	(12,187)	(11,219)	(11,563)	(12,560)	(13,636)	(15,156)	(16,650)	(16,051)	(14,559)	(12,569)
Cash was applied to:	(90,617)	(107,282)	(113,174)	(117,138)	(126,730)	(127,567)	(129,487)	(129,921)	(131,594)	(132,521)	(131,373)
Net Cashflow Operating Activities	24,907	35,432	45,524	53,725	49,117	63,544	70,527	80,676	73,380	76,494	82,678
NET CASHFLOW INVESTMENT ACTIVITIES											
Cash was provided from:											
Development Contributions	5,079	7,757	9,057	9,589	10,600	10,571	10,601	10,565	10,699	10,763	10,837
Net decrease in investments	-	7,894	-	-	2,590	-	-	489	487	179	183
Proceeds from sale of property, plant, equipment & bio assets	8,841	4,459	311	139	4,044	251	498	184	3,480	3,679	6,854
Capital Subsidies	3,899	3,006	4,783	4,824	10,133	10,091	7,048	5,481	6,697	6,223	5,864
Cash was provided from:	17,819	23,117	14,151	14,552	27,367	20,913	18,147	16,718	21,363	20,844	23,739
Cash was applied to:											
Purchase & development of property, plant & equipment	(58,188)	(66,651)	(79,330)	(73,703)	(90,601)	(80,365)	(113,366)	(100,439)	(55,526)	(60,403)	(48,624)
Net increase in investments	(2,500)	-	(9,570)	(14,158)	-	(21,674)	(11,497)	-	-	-	-
Cash was applied to:	(60,688)	(66,651)	(88,900)	(87,861)	(90,601)	(102,039)	(124,863)	(100,439)	(55,526)	(60,403)	(48,624)
Net Cashflow Investment Activities	(42,868)	(43,534)	(74,749)	(73,309)	(63,234)	(81,126)	(106,717)	(83,720)	(34,163)	(39,559)	(24,886)
NET CASHFLOW FINANCE ACTIVITIES											
Cash was provided from:											
Loans raised	45,378	46,343	53,971	44,167	48,164	39,973	73,769	63,864	19,271	22,027	15,731
Cash was provided from:	45,378	46,343	53,971	44,167	48,164	39,973	73,769	63,864	19,271	22,027	15,731
Cash was applied to:											
Repayment of public debt	(28,350)	(23,226)	(24,088)	(23,882)	(33,414)	(21,787)	(36,984)	(60,233)	(57,913)	(58,399)	(73,001)
Cash was applied to:	(28,350)	(23,226)	(24,088)	(23,882)	(33,414)	(21,787)	(36,984)	(60,233)	(57,913)	(58,399)	(73,001)
Net Cashflow Finance Activities	17,028	23,118	29,883	20,285	14,750	18,186	36,786	3,631	(38,642)	(36,372)	(57,270)
CASH BALANCE											
Total cash resources at start of the year	4,032	(8,884)	6,132	6,791	7,492	8,125	8,729	9,325	9,912	10,487	11,051
Net increase/(decrease) in cash held	(933)	15,016	659	701	633	604	596	587	576	563	523
CASH BALANCE	3,099	6,132	6,791	7,492	8,125	8,729	9,325	9,912	10,487	11,051	11,574

PROSPECTIVE SCHEDULE OF RESERVE FUNDS

STATEMENT OF MOVEMENT IN RESERVES	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Depreciation Reserves											
Buildings & Operational assets - District	10,168	1,789	389	844	1,381	2,144	3,223	4,429	5,600	6,607	11,630
Solid Waste - District	876	472	464	903	1,346	1,712	2,207	2,700	3,197	3,687	4,317
Transport & Stormwater - District	6,174	2,897	4,183	4,278	6,167	8,623	9,960	11,328	14,586	18,567	22,111
Wastewater - District	1,566	3,157	5,586	7,892	9,850	12,542	13,617	16,845	20,440	24,582	29,792
Water - District	1,646	(4,746)	(11,375)	(16,871)	(20,772)	(22,337)	(23,214)	(21,171)	(14,816)	(8,773)	1,694
Total Depreciation Reserves Closing Balance	20,430	3,569	(752)	(2,954)	(2,028)	2,685	5,794	14,132	29,007	44,671	69,544
Development Contribution reserves											
Community Infrastructure District	895	698	698	698	698	698	698	698	698	698	698
District wide Parks	1,188	3,205	6,322	9,355	3,854	6,684	1,350	(721)	558	3,032	469
Parks & reserves land (residential)	3,800	2,731	2,731	2,731	2,731	2,731	2,731	2,731	2,731	2,731	2,731
Stormwater - District	-	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)
Transport - District	1,400	5,232	8,165	11,266	14,684	18,100	21,524	24,936	5,389	4,863	3,360
Wastewater - Atiamuri	2	2	2	2	2	2	2	2	2	2	2
Wastewater - Kinloch	606	1,575	1,987	2,384	2,845	1,296	1,759	2,230	2,713	3,203	3,706
Wastewater - Mangakino	-	52	119	192	254	309	362	413	465	514	559
Wastewater - Taupō	809	7,680	8,909	1,567	312	1,767	721	2,167	1,329	497	1,976
Wastewater - Tūrangi	-	14	47	95	158	205	250	296	341	389	431
Water - Kinloch	2,305	2,702	3,066	3,418	1,866	2,265	2,676	602	1,030	1,464	1,909
Water - Mapara Road	389	472	544	616	688	760	832	904	976	1,048	1,120
Water - Omori/Pukawa/Kuratau	154	142	184	238	292	347	401	455	509	563	617
Water - River Road	5	5	5	5	5	5	5	5	5	5	5
Water - Taupō	2,724	2,627	3,414	4,255	2,152	3,087	4,022	576	1,515	2,460	3,410
Water - Tūrangi/Tongariro	14	14	14	14	14	14	14	14	14	14	14
Total Development Contribution Reserves Closing Balance	14,291	27,148	36,205	36,835	30,553	38,266	37,344	35,305	18,272	21,478	21,004
Other Reserves											
Disaster Recovery Fund	2,398	2,839	3,339	3,939	4,539	5,139	5,739	6,339	6,939	7,539	8,139
District Airport Reserve	37	41	41	41	41	41	41	41	41	41	41
Forestry	5,585	2,198	2,216	2,285	2,923	3,131	3,269	3,471	3,180	6,359	9,493
Government Funding Reserve	-	484	484	484	484	484	484	484	484	484	484
Parking	69	69	69	69	69	69	69	69	69	69	69
Strategic Property Purchase - District	18,143	3,678	2,887	13,358	10,013	13,182	21,664	34,387	36,910	34,201	35,979
TEL	68,800	72,592	77,071	81,819	86,853	92,189	97,846	103,843	110,200	116,940	124,084
Total Other Reserves Closing Balance	95,032	81,901	86,108	101,995	104,922	114,235	129,112	148,634	157,824	165,632	178,289
Total Reserves	129,753	112,617	121,560	135,875	133,447	155,186	172,250	198,071	205,103	231,781	268,837

STATEMENT OF MOVEMENT IN RESERVES	PROJECTED OPENING BALANCE 2024 (\$'000)	EXPECTED DEPOSITS 2024-2034 (\$'000)	EXPECTED WITHDRAWALS 2024-2034 (\$'000)	EXPECTED BALANCE @ 2034 (\$'000)	PURPOSE OF THE FUND
Depreciation Reserves					
Buildings & Operational assets - District	(612)	124,157	(111,915)	11,630	To fund for renewals, capital expenditure & loan repayments for Operational assets - District
Solid Waste - District	437	11,559	(7,680)	4,317	To fund for renewals, capital expenditure & loan repayments for District Solid Waste
Transport & Stormwater - District	1,409	114,896	(94,194)	22,111	To fund for renewals, capital expenditure & loan repayments for Transport & Stormwater - District
Wastewater - District	1,442	102,489	(74,140)	29,792	To fund for renewals, capital expenditure & loan repayments for Wastewater - District
Water - District	900	155,645	(154,850)	1,694	To fund for renewals, capital expenditure & loan repayments for Water - District
Depreciation Reserves	3,577	508,746	(442,779)	69,544	
Development Contribution reserves					
Community Infrastructure District	698	-	-	698	To fund for District Development Contribution capital expenditure, loan repayments & interest for Community Infrastructure
District wide Parks	2,153	35,059	(36,743)	469	To fund for District Wide Parks Development Contribution capital expenditure, loan repayments & interest
Parks & reserves land (residential)	2,731	-	-	2,731	To fund for Residential Parks Reserve Land Development Contribution capital expenditure, loan repayments & interest
Stormwater - District	(4)	-	-	(4)	To fund for District Wide Stormwater Development Contribution capital expenditure, loan repayments & interest
Transport - District	3,611	32,459	(32,711)	3,360	To fund for District Wide Transport Development Contribution capital expenditure, loan repayments & interest
Wastewater - Atiamuri	2	-	-	2	To fund for Atiamuri Wastewater Development Contribution capital expenditure, loan repayments & interest
Wastewater - Kinloch	1,157	4,549	(2,000)	3,706	To fund for Kinloch Wastewater Development Contribution capital expenditure, loan repayments & interest
Wastewater - Mangakino	-	559	-	559	To fund for Mangakino Wastewater Development Contribution capital expenditure, loan repayments & interest
Wastewater - Taupō	6,581	13,849	(18,454)	1,976	To fund for Taupō Wastewater Development Contribution capital expenditure, loan repayments & interest
Wastewater - Tūrangi	-	431	-	431	To fund for Tūrangi Wastewater Development Contribution capital expenditure, loan repayments & interest
Water - Kinloch	2,347	4,012	(4,450)	1,909	To fund for Kinloch Water Development Contribution capital expenditure, loan repayments & interest
Water - Mapara Road	444	676	-	1,120	To fund for Mapara Road Water Development Contribution capital expenditure, loan repayments & interest
Water - Omori/Pukawa/Kuratau	113	503	-	617	To fund for Omori/Pukawa/Kuratau Water Development Contribution capital expenditure, loan repayments & interest
Water - River Road	5	-	-	5	To fund for River Road Water Development Contribution capital expenditure, loan repayments & interest
Water - Taupō	2,377	8,941	(7,907)	3,410	To fund for Taupō Water Development Contribution capital expenditure, loan repayments & interest
Water - Tūrangi/Tongariro	14	-	-	14	To fund for Tūrangi/Tokaanu Water Development Contribution capital expenditure, loan repayments & interest
Development Contribution reserves	22,231	101,039	(102,266)	21,004	

STATEMENT OF MOVEMENT IN RESERVES	PROJECTED OPENING BALANCE 2024 (\$000)	EXPECTED DEPOSITS 2024-2034 (\$000)	EXPECTED WITHDRAWALS 2024-2034 (\$000)	EXPECTED BALANCE @ 2034 (\$000)	PURPOSE OF THE FUND
Other Reserves					
Disaster Recovery Fund	2,439	5,700	-	8,139	To provide readily available funds in the case of a significant natural disaster
District Airport Reserve	41	-	-	41	To provide for heavy periodic maintenance charges on assets such as buildings, roads etc & for future capital works of this nature
Forestry	1,517	11,150	(3,174)	9,493	To be used in the establishment, maintenance & operation of Councils forestry blocks
Government Funding Reserve	484	-	-	484	
Parking	69	-	-	69	For the purchase or development of parking
Strategic Property Purchase - District	8,371	97,557	(69,949)	35,979	To fund specific strategically based property purchases & associated projects - District
TEL	68,367	55,717	-	124,084	As per Treasury Management Policy
Other Reserves	81,288	170,124	(73,123)	178,289	

PROSPECTIVE SCHEDULE OF DEPRECIATION BY ACTIVITY GROUP

	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Stormwater	1,263	1,276	1,360	1,467	1,597	1,683	1,844	2,033	2,196	2,287	2,376
Regulatory and Emergency Management	198	210	213	215	220	234	237	240	243	246	249
District Development	27	32	86	92	94	94	89	35	35	35	35
Transport	11,772	11,946	12,579	13,133	13,756	14,301	14,862	15,482	16,757	17,279	17,787
Wastewater	7,946	8,071	8,600	9,045	9,558	10,084	10,558	10,912	11,346	11,659	11,970
Water	5,339	5,541	6,058	6,767	7,151	7,545	7,988	8,641	8,948	9,380	9,796
Strategic Property	701	702	771	835	902	997	1,085	1,145	1,197	1,251	1,306
Waste and Environmental Management	342	346	355	358	395	784	786	788	790	769	534
Community Leadership	766	1,103	1,477	1,565	1,643	1,669	1,651	1,646	1,594	1,397	1,281
Community Facilities	5,118	5,335	5,883	6,527	7,176	7,868	8,856	9,700	10,134	10,736	11,411

PROSPECTIVE SCHEDULE OF TARGETED WATER RATES

Targeted Water Rate	12,673	16,209	18,518	21,497	25,578	28,817	30,530	35,524	36,651	39,632	42,929
Water by Meter	1,768	1,797	1,869	1,942	2,010	2,076	2,145	2,207	2,266	2,327	2,386
Total Targeted Water Rates	14,441	18,006	20,387	23,439	27,588	30,893	32,674	37,731	38,917	41,959	45,315

WHOLE OF COUNCIL SCHEDULE OF CAPITAL EXPENDITURE

	2023/24 AP	LTP 2024/25	LTP 2025/26	LTP 2026/27	LTP 2027/28	LTP 2028/29	LTP 2029/30	LTP 2030/31	LTP 2031/32	LTP 2032/33	LTP 2033/34
Growth											
Community Facilities	1,642	1,711	974	4,881	3,809	5,565	2,368	6,807	508	5,276	1,082
Transport	1,726	211	509	316	439	564	38,641	40,041	-	-	-
Wastewater	5,779	4,211	7,800	4,863	-	173	537	7,368	-	-	-
Water	974	6,100	6,240	7,780	6,319	3,466	3,580	123	1,198	194	2,456
Growth Total	10,120	12,233	15,523	17,840	10,567	9,769	45,127	54,339	1,706	5,470	3,538
LOS											
Community Facilities	5,836	4,051	10,675	12,284	9,675	15,671	14,595	1,645	5,478	8,491	857
Community Leadership	1,225	6,956	315	141	42	43	479	109	46	47	48
District Development		293	-	168	-	-	-	-	-	-	-
Regulatory and Emergency Management	111	-	-	-	131	-	-	-	-	-	-
Stormwater	329	1,109	1,913	2,483	1,201	4,837	6,593	2,572	508	429	440
Strategic Property	11,954	2,133	1,973	1,880	4,694	3,722	1,228	693	986	723	1,027
Transport	4,920	3,495	5,535	5,774	7,158	7,507	6,637	4,088	3,699	1,661	2,160
Waste and Environmental Management	11	336	141	174	9,216	-	-	-	-	-	-
Wastewater	2,761	550	884	1,732	12,944	4,706	-	-	-	-	-
Water	4,773	11,995	17,233	3,355	5,547	4,228	3,043	5,342	10,216	9,066	9,691
LOS Total	31,920	30,916	38,670	27,991	50,609	40,714	32,575	14,448	20,932	20,417	14,223
Renewal											
Community Facilities	1,909	3,455	4,536	3,332	3,314	3,899	5,610	4,988	5,661	4,875	2,779
Community Leadership	173	753	839	660	617	912	895	480	1,113	1,017	721
District Development		129	51	-	-	55	-	-	59	-	-
Regulatory and Emergency Management	226	183	103	190	406	240	214	12	203	360	251
Stormwater	107	165	172	178	185	191	210	230	250	271	292
Strategic Property	140	412	264	287	252	186	252	435	894	1,194	543
Transport	3,543	7,675	8,745	10,395	9,390	8,345	9,522	9,300	9,998	9,945	11,530
Waste and Environmental Management	139	227	232	239	262	269	281	287	293	313	319
Wastewater	3,723	3,625	3,644	3,829	4,129	4,511	7,174	3,770	4,555	4,451	4,063
Water	6,188	6,880	6,552	8,762	10,871	11,276	11,506	12,151	9,863	12,091	10,366
Renewal Total	16,148	23,502	25,138	27,871	29,426	29,883	35,664	31,653	32,888	34,516	30,863
GRAND TOTAL	58,188	66,651	79,330	73,703	90,601	80,365	113,366	100,439	55,526	60,403	48,624

PROSPECTIVE STATEMENT OF BORROWING

	2024 AP BUDGET (000'S)	2025 LTP BUDGET (000'S)	2026 LTP BUDGET (000'S)	2027 LTP BUDGET (000'S)	2028 LTP BUDGET (000'S)	2029 LTP BUDGET (000'S)	2030 LTP BUDGET (000'S)	2031 LTP BUDGET (000'S)	2032 LTP BUDGET (000'S)	2033 LTP BUDGET (000'S)	2034 LTP BUDGET (000'S)
Debt Balances											
Opening debt	183,223	213,569	236,687	266,570	286,855	301,605	319,791	356,577	360,208	321,566	285,194
New borrowing requirements	45,378	46,343	53,971	44,167	48,164	39,973	73,769	63,864	19,271	22,027	15,731
Lease Liability	-	-	-	-	-	-	-	-	-	-	-
Prior year borrowing requirements	-	-	-	-	-	-	-	-	-	-	-
Debt repayments	(28,350)	(23,226)	(24,088)	(23,882)	(33,414)	(21,787)	(36,984)	(60,233)	(57,913)	(58,399)	(73,001)
Closing external debt	200,251	236,687	266,570	286,855	301,605	319,791	356,577	360,208	321,566	285,194	227,925
Debt Servicing Costs											
Debt repayments	28,350	23,226	24,088	23,882	33,414	21,787	36,984	60,233	57,913	58,399	73,001
Interest	11,681	12,193	11,225	11,569	12,566	13,642	15,163	16,657	16,058	14,565	12,575
Total external debt servicing costs	40,031	35,418	35,313	35,451	45,980	35,429	52,147	76,890	73,971	72,964	85,576



Appendices

Appendix 1: Financial prudence disclosure statement

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 2: Financial strategy

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 3: Infrastructure strategy

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 4: Development of Māori capacity to contribute to decision-making processes

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 5: Climate change

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 6: Funding impact statement 2024

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 7: Revenue and financing policy 2024

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 8: Accounting policies

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 9: Forecasting assumptions

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 10: Council controlled organisations

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 11: Significance and engagement policy overview

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

Appendix 12: Statement of compliance and Report from Council's auditor

www.taupo.govt.nz/council/plans-and-strategies/long-term-plans

